



Town of Andover, CT Board of Finance

**Wednesday, March 24th 2021 at 7:00 P.M.
Location: virtual Zoom meeting**

Regular Meeting Packet

Town of Andover

Board of Finance

Wednesday, March 24th 2021 at 7:00 P.M.

Location: virtual Zoom meeting

Regular Meeting Agenda

Call-in Directions to join the Zoom Meeting

Click here to join by computer for video/audio: <https://us02web.zoom.us/j/84862985563>

Call-in from your phone for audio: +1 646 558 8656

Then enter the Meeting ID: 848 6298 5563, Passcode: 550245

*Please mute yourself unless you are a commission member or during Public Speak.

1. Call to Order/Pledge of Allegiance
2. Public Speak
3. Additions/Deletions of Agenda Items
4. Town Administrator's Report
5. Finance Department Report
 - a. Town Budget Summary
 - b. Revenue Summary
 - c. TAR Spending
 - d. Over Expenditure Report
6. Budget Transfers
 - a. Budget Transfers/Supplemental Appropriations
 - b. Over Expenditure Requests
7. Old Business
 - a. COVID-19 Update
 - b. Finance Director Position
 - c. Software Transition
 - d. Audit Status
8. New Business

Discuss and act upon the following:

 - a. Review the AHM FY 2021-22 Budget
 - b. Letter of Commitment for Budget Stabilization Program between CIRMA and Town/BOE
 - c. Community Senior Center Building Committee Authorization of Funds for Architectural Designs
 - d. Veterans Monument Park Updates
 - e. Building and Land Use Department Online Permitting System
 - f. COVID Funding Update
 - g. Budget Discussion
 - i. Upcoming Budget Workshops:
Wednesday, March 31st, 2021 at 7:00 P.M.
Wednesday, April 7th, 2021 at 7:00 P.M.
Wednesday, April 14th, 2021 at 7:00 P.M.

9. Approval of Meeting Minutes
 - a. Wednesday, February 24th, 2021 Regular Meeting Minutes
 - b. Wednesday, March 3rd, 2021 Special Meeting Minutes
 - c. Wednesday, March 17th, 2021 Special Meeting Minutes

10. Liaison Reports

11. Board Open Discussion

12. Public Speak

13. Adjournment

Helpfully submitted by Board Clerk/Administrative Assistant, Amanda Gibson.

1. Call to Order/Pledge of Allegiance

2. Public Speak

3. Additions/Deletions of Agenda Items

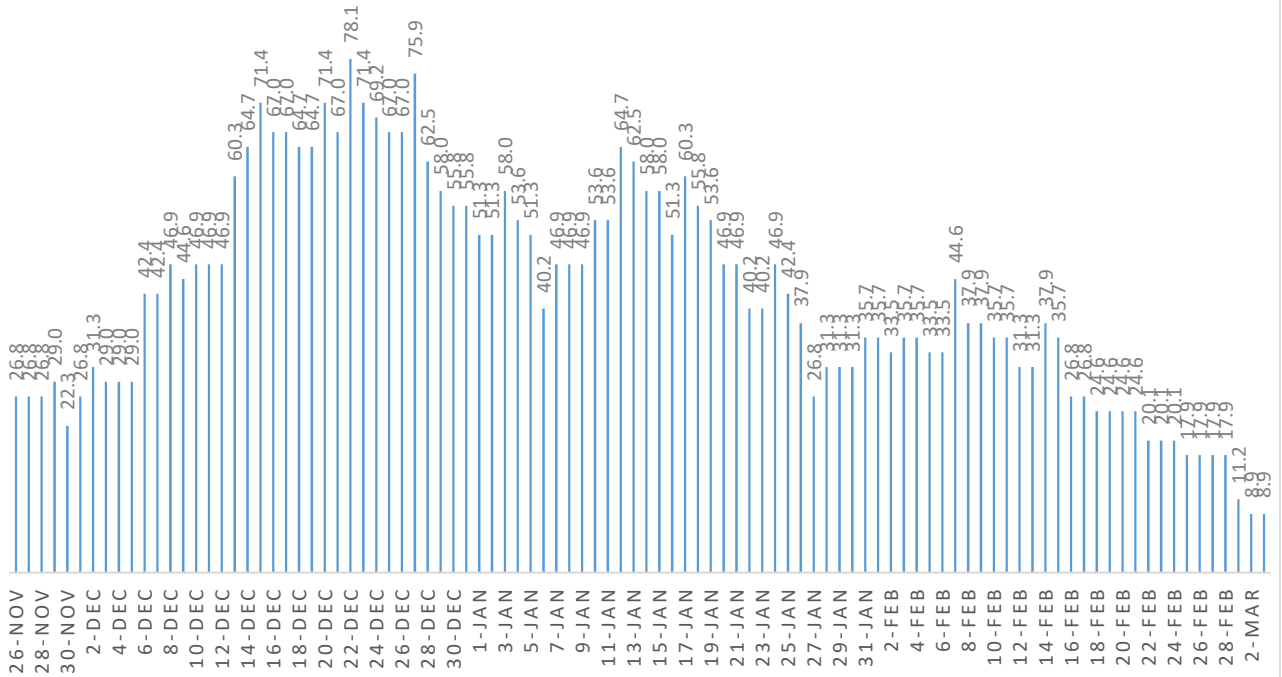
4. Town Administrator's Report

Town Administrator's Report for the 3.24.21 Board of Finance Regular Meeting

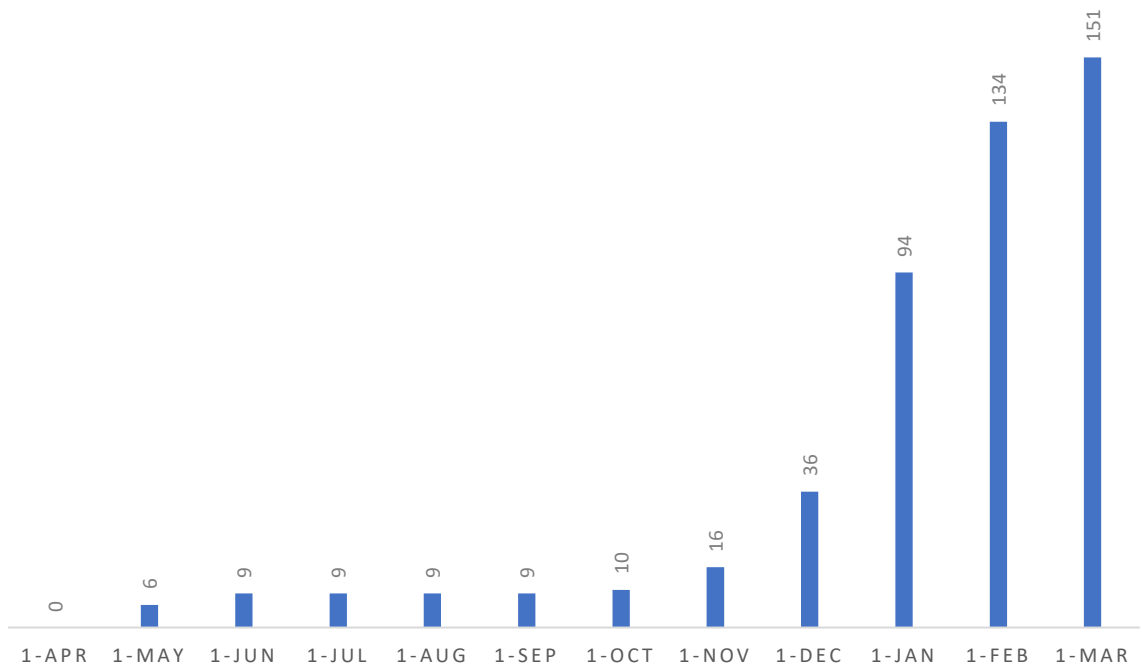
Covid Update as of 3.4.21:

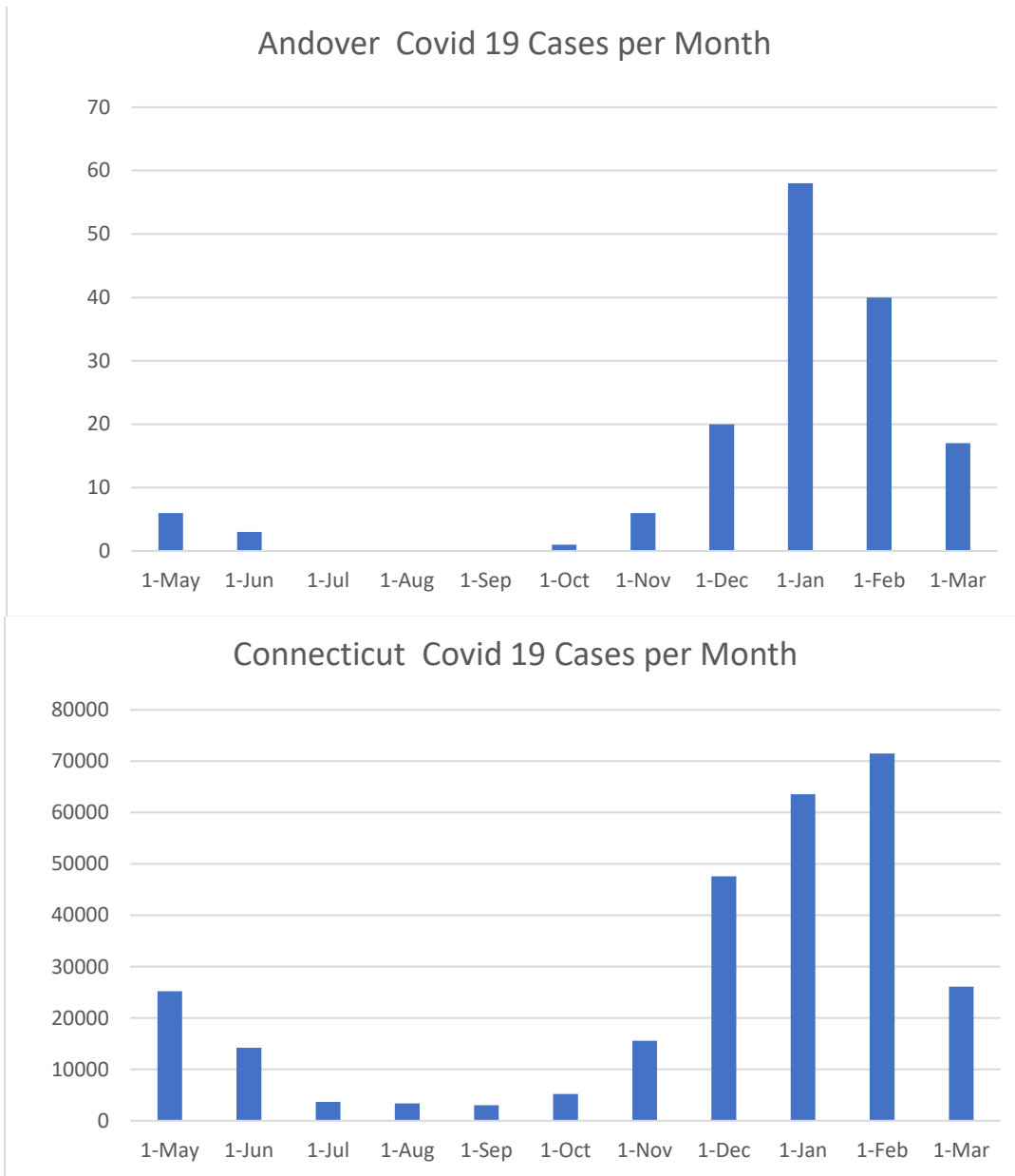
This is rapidly evolving. As of today 322 Andover has had 160 positive Covid cases and 3 deaths from the disease. Here is Andover's numbers for infection rate.

ANDOVER COVID 19 INFECTION RATE 14 DAY AVERAGE OF CASES/DAY/100K POPULATION



ANDOVER CUMULATIVE COVID 19 CASES





Town Hall Operations:

The Town hall is open by appointment but is mostly staffed at this point.

Finance Office:

We have sent our Auditor the first batch of information and are working towards audit completion. Looking forward to having a finance director.

Assessor's Office:

The revaluation process by the assessor's office is well underway. Initial Field Collection is complete. Grand List up approximately 2%.

Building Department:

We have updated our fee structure. We will be looking at possibly implementing an online permitting software. Working with the building official on this. Meeting with the union to discuss consolidation of the position.

Senior/Social Services:

Continuing to run the bus for essential medical runs. We are also doing grocery bus runs for those that do not have cars. All Covid protocols are being observed.

We are unfortunately providing very limited services for seniors at this time.

Resident State Trooper:

Trooper Christopher Ferreira is covering as our Resident Trooper for at least the next few months.

Burning Official:

Scott Yeoman's has completed the course to be appointed Andover's Burning Official. I have officially appointed him. DEEP has approved and processed it. We have received our first burning permit. Website includes new information.

Library:

I have two contractors lined up to evaluate the brickwork and chimney at the library.

We had a problem with the phone and alarm system at the library Working with Paul Cheeny to resolve it. The alarm system currently is not working- unknown how long it has been faulty.

Public Works:

Pothole filling going on with cold patch in multiple spots.

WINDSTORM OVERNIGHT ON 3/2/21 caused a bunch of road closures and knocked out power to about 1/3 of residents by 11 am all roads were open except Wales Road.

We used the emergency announcement to get the early word out about then social media for updates.

Snow Plowing Budget:

We have had more than average plowable events lately. We have spent approx. 45,000\$ in salt for the year so far. We started the year with a stockpile of salt worth about \$20,000 there is a lot of uncertainty in the salt market for next year- because one of the major vendor salt depots has been kicked out of the state to make room for staging offshore wind equipment.

F550 Mason Dump Truck:

Purchased as approved last month.

Transfer Station:

Transfer station running smoothly. brand new sign installed at the entrance- required by law and old one was unreadable.

Ongoing projects:**Bunker Hill Bridge Design:**

In progress no updates. Waiting on the State DOT to finish the survey.

Times Farm Bridge:

I had a long meeting with CME engineering. With their close out team. Bottom line at this point we owe the contractor Black and Warner 21,520\$ in retainage after all change orders are settled. 80% of this is reimbursable by the State of Connecticut. (\$17,216) We will also owe CME engineering for their time involved in the closeout. This should also be reimbursable at 80%. When this is all finished we should need to spend ~ 6,000 more in town money. This money is currently in

I-100-00-3700-031 times farm bridge \$176468.9

The BOF had agreed to transfer 150,000 to fund balance but it never got moved

We are making Progress

STEAP Grant:

Working on paperwork for STEAP grant.

Connectivity Grant:

Finally some progress with DOT, phase one of the project the signalized upgrade is STILL not finished yet. I sent cdot another letter asking them to release the letter since I had not heard from them since December. They had been trying to get ahold of Gerry Hardisty unsuccessfully. Working on getting Brandon to draft revisions.

Jay Tuttle is getting us quotes on the signage costs for the project.

The project manager for the signalized upgrade has sent them a release authorization.

Town-wide Alarm Monitoring and Repair:

Still in the works- hoping to have firm contract to approve by next month

Basic problem with systems

1. 6 different locations each one has a different system type. Two systems are priority school and fire Department.
2. Except for the school, none of the systems are maintained or tested annually
 - a. Public works system needs full rewiring and modification
 - b. Library alarm currently does not call out.
 - c. System in museum non-functional needs to be done from scratch.

Lowest bid so far for garage is approx. 11,000 reuse sensors and rewire* presuming fire marshal approves of existing locations of detectors.

Trying for 4 bids on the alarm systems monitoring and repair/ upgrade

Monitoring services

1. There are a few big hubs that do monitoring will not be local. Likely neither Albany NY or in MA.
2. Copper phone lines are 35\$ per month and fairly unreliable
3. Monitoring via phone line ~17-20 dollars/month each should use 2 lines
4. Cost to monitor via cellular monitoring ~ 45-48\$/month each.
5. Similar cost if we use a vhf radio based system
6. None of the systems work well with VOIP or straight internet connection.

My working assumption is that we are going to use a cell based monitoring system.

Still trying to gather information.

5. Finance Department Report

- a. Town Budget Summary**
- b. Revenue Summary**
- c. TAR Spending**
- d. Over Expenditure Report**

TOWN BUDGET SUMMARY
Andover Town & School 2020-2021

03/22/2021
 Fiscal Year 2020-2021

	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
1-100-01-0101-100 First Selectman Salary	\$2,500.00	\$2,500.00	\$1,250.00	\$0.00	\$0.00	\$1,250.00	50.00%
1-100-01-0101-105 Selectmen Salary	\$4,800.00	\$4,800.00	\$1,800.00	\$0.00	\$0.00	\$3,000.00	37.50%
1-100-01-0101-115 Board Clerk BOS	\$1,500.00	\$1,500.00	\$1,775.00	\$0.00	\$0.00	(\$275.00)	118.33%
1-100-01-0101-330 CONF. SEMINARS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0101-381 Moving	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0101-580 Mileage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0101-810 Dues/ Memberships	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0101-836 Veteran's Day Committee	\$500.00	\$500.00	\$253.11	\$0.00	\$0.00	\$246.89	50.62%
01 General Government	\$9,300.00	\$9,300.00	\$5,078.11	\$0.00	\$0.00	\$4,221.89	54.60%
0101 Selectmen	\$9,300.00	\$9,300.00	\$5,078.11	\$0.00	\$0.00	\$4,221.89	54.60%
1-100-01-0102-100 Town Administrator Salary	\$85,000.00	\$85,000.00	\$42,518.48	\$0.00	\$0.00	\$42,481.52	50.02%
1-100-01-0102-120 Administrative Assistant	\$20,748.00	\$20,748.00	\$15,729.00	\$0.00	\$0.00	\$5,019.00	75.81%
1-100-01-0102-150 Merit Based Compensation Adj Pool	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0102-330 Conference/Seminars	\$300.00	\$300.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%
1-100-01-0102-535 Mobile Phone	\$624.00	\$624.00	\$649.92	\$0.00	\$0.00	(\$25.92)	104.15%
1-100-01-0102-580 Mileage	\$1,200.00	\$1,200.00	\$900.00	\$0.00	\$0.00	\$300.00	75.00%
1-100-01-0102-810 Dues/Memberships	\$260.00	\$260.00	\$0.00	\$0.00	\$0.00	\$260.00	0.00%
01 General Government	\$108,132.00	\$108,132.00	\$59,797.40	\$0.00	\$0.00	\$48,334.60	55.30%
0102 Town Administrator	\$108,132.00	\$108,132.00	\$59,797.40	\$0.00	\$0.00	\$48,334.60	55.30%
1-100-01-0103-121 Board Clerk Wages-BOF	\$1,700.00	\$1,700.00	\$630.00	\$0.00	\$0.00	\$1,070.00	37.06%
1-100-01-0103-310 Legal	\$2,500.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$2,500.00	0.00%
1-100-01-0103-610 Office Supplies-BOF	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
01 General Government	\$4,200.00	\$4,200.00	\$630.00	\$0.00	\$0.00	\$3,570.00	15.00%
0103 Board of Finance	\$4,200.00	\$4,200.00	\$630.00	\$0.00	\$0.00	\$3,570.00	15.00%
1-100-01-0105-320 Annual Audit-Auditor	\$32,000.00	\$32,000.00	\$0.00	\$0.00	\$0.00	\$32,000.00	0.00%
1-100-01-0105-322 Accounting Consultant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0105-325 Actuarial Services	\$5,000.00	\$5,000.00	\$2,375.00	\$0.00	\$0.00	\$2,625.00	47.50%
01 General Government	\$37,000.00	\$37,000.00	\$2,375.00	\$0.00	\$0.00	\$34,625.00	6.42%
0105 Auditor/Actuary	\$37,000.00	\$37,000.00	\$2,375.00	\$0.00	\$0.00	\$34,625.00	6.42%
1-100-01-0107-310 Legal Retainer	\$14,000.00	\$14,000.00	\$10,770.00	\$0.00	\$0.00	\$3,230.00	76.93%
1-100-01-0107-311 P & Z-Legal Counsel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0107-312 Assessor - Legal Counsel	\$4,000.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00%
01 General Government	\$18,000.00	\$18,000.00	\$10,770.00	\$0.00	\$0.00	\$7,230.00	59.83%
0107 Town Attorney	\$18,000.00	\$18,000.00	\$10,770.00	\$0.00	\$0.00	\$7,230.00	59.83%
1-100-01-0109-100 Salary-Treasurer	\$48,048.00	\$48,048.00	\$49,777.85	\$0.00	\$0.00	(\$1,729.85)	103.60%
1-100-01-0109-120 Assistant Treasurer	\$26,000.00	\$26,000.00	\$7,633.90	\$0.00	\$0.00	\$18,366.10	29.36%

TOWN BUDGET SUMMARY
Andover Town & School 2020-2021

03/22/2021
 Fiscal Year 2020-2021

	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
1-100-01-0109-155 FY18 Treasurer Office Supplement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0109-330 Conference/Seminars - Treasurer	\$100.00	\$100.00	\$130.00	\$0.00	\$0.00	(\$30.00)	130.00%
1-100-01-0109-438 Equip. Maint.-Treasurer	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0109-580 Mileage	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$100.00	0.00%
1-100-01-0109-609 Equipment-Treasurer	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0109-610 Office Supplies - Treasurer	\$200.00	\$200.00	\$60.42	\$0.00	\$0.00	\$139.58	30.21%
1-100-01-0109-735 Computer Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
01 General Government	\$74,448.00	\$74,448.00	\$57,602.17	\$0.00	\$0.00	\$16,845.83	77.37%
0109 Treasurer/Financial	\$74,448.00	\$74,448.00	\$57,602.17	\$0.00	\$0.00	\$16,845.83	77.37%
1-100-01-0111-100 Salary-Tax Collector	\$36,000.00	\$36,000.00	\$31,421.35	\$0.00	\$0.00	\$4,578.65	87.28%
1-100-01-0111-109 DMV Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0111-330 Conf. & Seminars-Tax Collector	\$400.00	\$400.00	\$130.00	\$0.00	\$0.00	\$270.00	32.50%
1-100-01-0111-371 Bounced Check Fee-Tax Collector	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0111-438 Equip. Maint.-Tax Collector	\$8,859.00	\$8,859.00	\$8,686.67	\$0.00	\$0.00	\$172.33	99.99%
1-100-01-0111-580 Mileage-Tax Collector	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%
1-100-01-0111-610 Office Supplies-Tax Collector	\$400.00	\$400.00	\$23.83	\$0.00	\$0.00	\$376.17	5.96%
1-100-01-0111-810 MEMBERSHIP	\$100.00	\$100.00	\$105.00	\$0.00	\$0.00	(\$5.00)	105.00%
1-100-01-0111-901 Tax Collector-Equipment	\$0.00	\$0.00	\$499.00	\$0.00	\$0.00	(\$499.00)	0.00%
01 General Government	\$45,959.00	\$45,959.00	\$40,865.85	\$0.00	\$0.00	\$5,093.15	88.92%
0111 Tax Collector	\$45,959.00	\$45,959.00	\$40,865.85	\$0.00	\$0.00	\$5,093.15	88.92%
1-100-01-0113-100 Salary-Assessor	\$28,374.00	\$28,374.00	\$20,735.08	\$0.00	\$0.00	\$7,638.92	73.08%
1-100-01-0113-120 Salary-Asst. Assessor	\$36,156.00	\$36,156.00	\$25,347.80	\$0.00	\$0.00	\$10,808.20	70.11%
1-100-01-0113-335 Training/Assessor	\$650.00	\$650.00	\$0.00	\$0.00	\$0.00	\$650.00	0.00%
1-100-01-0113-438 Software-Assessor	\$16,825.00	\$16,825.00	\$14,625.00	\$0.00	\$0.00	\$2,200.00	86.92%
1-100-01-0113-580 Mileage-Assessor	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%
1-100-01-0113-610 Office Supplies-Assessor	\$425.00	\$425.00	\$676.37	\$0.00	\$0.00	(\$251.37)	159.15%
1-100-01-0113-612 Books / Subs.-Assessor	\$450.00	\$450.00	\$0.00	\$0.00	\$0.00	\$450.00	0.00%
01 General Government	\$83,380.00	\$83,380.00	\$61,384.25	\$0.00	\$0.00	\$21,995.75	73.62%
0113 Assessor	\$83,380.00	\$83,380.00	\$61,384.25	\$0.00	\$0.00	\$21,995.75	73.62%
1-100-01-0115-100 Salaries-BAA	\$672.00	\$672.00	\$672.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-01-0115-120 BAA-Clerk	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00	\$400.00	0.00%
1-100-01-0115-335 BAA-Training	\$150.00	\$150.00	\$0.00	\$0.00	\$0.00	\$150.00	0.00%
01 General Government	\$1,222.00	\$1,222.00	\$672.00	\$0.00	\$0.00	\$550.00	54.99%
0115 BD Assess Appeal	\$1,222.00	\$1,222.00	\$672.00	\$0.00	\$0.00	\$550.00	54.99%
1-100-01-0117-100 Salary-Town Clerk	\$47,900.00	\$47,900.00	\$35,003.51	\$0.00	\$0.00	\$12,896.49	73.08%
1-100-01-0117-120 Asst. Salary-Town Clerk	\$22,598.00	\$22,598.00	\$12,132.97	\$0.00	\$0.00	\$10,465.03	53.69%
1-100-01-0117-330 Conf. / Seminars-Town Clerk	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%

TOWN BUDGET SUMMARY
Andover Town & School 2020-2021

03/22/2021
 Fiscal Year 2020-2021

	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
1-100-01-0117-335 Training-Town clerk	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%
1-100-01-0117-438 Equip. Maint.-Town Clerk	\$540.00	\$540.00	\$521.98	\$0.00	\$0.00	\$18.02	96.66%
1-100-01-0117-580 Mileage-Town Clerk	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00	\$400.00	0.00%
1-100-01-0117-610 Office Supplies-Town Clerk	\$1,400.00	\$1,400.00	\$350.54	\$0.00	\$0.00	\$1,049.46	25.04%
1-100-01-0117-612 Land Records-Town Clerk	\$10,100.00	\$10,100.00	\$5,439.58	\$0.00	\$0.00	\$4,660.42	53.86%
1-100-01-0117-616 Maps Fiming & Indexing-Town Clerk	\$600.00	\$600.00	\$448.06	\$0.00	\$0.00	\$151.94	74.68%
1-100-01-0117-810 Dues / Memberships-Town Clerk	\$500.00	\$500.00	\$400.00	\$0.00	\$0.00	\$100.00	80.00%
1-100-01-0117-865 Vital Statistics-Town Clerk	\$300.00	\$300.00	\$431.00	\$0.00	\$0.00	(\$131.00)	143.67%
1-100-01-0117-885 Restoration-Town Clerk	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%
01 General Government	\$87,338.00	\$87,338.00	\$54,727.64	\$0.00	\$0.00	\$32,610.36	62.66%
0117 Town Clerk	\$87,338.00	\$87,338.00	\$54,727.64	\$0.00	\$0.00	\$32,610.36	62.66%
1-100-01-0119-800 Misc. Expenses-Probate Court	\$3,115.00	\$3,115.00	\$0.00	\$0.00	\$0.00	\$3,115.00	0.00%
01 General Government	\$3,115.00	\$3,115.00	\$0.00	\$0.00	\$0.00	\$3,115.00	0.00%
0119 Probate Court	\$3,115.00	\$3,115.00	\$0.00	\$0.00	\$0.00	\$3,115.00	0.00%
1-100-01-0121-100 Salaries-Elections	\$14,377.00	\$14,377.00	\$10,068.91	\$0.00	\$0.00	\$4,308.09	70.03%
1-100-01-0121-335 Training - Elections	\$550.00	\$550.00	\$506.72	\$0.00	\$0.00	\$43.28	92.13%
1-100-01-0121-438 Equip. Maint.-Elections	\$3,000.00	\$3,000.00	\$600.00	\$0.00	\$0.00	\$2,400.00	20.00%
1-100-01-0121-610 Supplies-Elections	\$8,000.00	\$8,000.00	\$3,721.88	\$0.00	\$0.00	\$4,278.12	46.52%
1-100-01-0121-800 MISC/CANV	\$120.00	\$120.00	\$0.00	\$0.00	\$0.00	\$120.00	0.00%
1-100-01-0121-830 Meals-Elections	\$550.00	\$550.00	\$295.31	\$0.00	\$0.00	\$254.69	53.69%
01 General Government	\$26,597.00	\$26,597.00	\$15,192.82	\$0.00	\$0.00	\$11,404.18	57.12%
0121 Elections	\$26,597.00	\$26,597.00	\$15,192.82	\$0.00	\$0.00	\$11,404.18	57.12%
1-100-01-0123-432 Building Maint. - Old Town Hall	\$3,200.00	\$3,200.00	\$0.00	\$0.00	\$0.00	\$3,200.00	0.00%
1-100-01-0123-490 Alarm System-Old Town Hall	\$850.00	\$850.00	\$287.10	\$0.00	\$0.00	\$562.90	33.78%
1-100-01-0123-530 Telephone-Old Town Hall	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0123-601 Electricity-Old Town Hall	\$600.00	\$600.00	\$380.25	\$0.00	\$0.00	\$219.75	63.38%
1-100-01-0123-603 Fuel Oil-Old Town Hall	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00	\$400.00	0.00%
01 General Government	\$5,050.00	\$5,050.00	\$667.35	\$0.00	\$0.00	\$4,382.65	13.21%
0123 Old Town Hall	\$5,050.00	\$5,050.00	\$667.35	\$0.00	\$0.00	\$4,382.65	13.21%
1-100-01-0125-100 Salary-Registrars	\$7,906.00	\$7,906.00	\$4,362.00	\$0.00	\$0.00	\$3,544.00	55.17%
1-100-01-0125-120 Asst. Salary-Registrars	\$820.00	\$820.00	\$0.00	\$0.00	\$0.00	\$820.00	0.00%
1-100-01-0125-330 CONF & SEMINARS - Registrars	\$1,200.00	\$1,200.00	\$60.00	\$0.00	\$0.00	\$1,140.00	5.00%
1-100-01-0125-335 Registrar-Training	\$3,500.00	\$3,500.00	\$380.00	\$0.00	\$0.00	\$3,120.00	10.86%
1-100-01-0125-580 Mileage-Registrars	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%
1-100-01-0125-610 Office Supplies-Registrars	\$600.00	\$600.00	\$62.85	\$0.00	\$0.00	\$537.15	10.48%
1-100-01-0125-810 Dues / Memberships-Registrars	\$200.00	\$200.00	\$140.00	\$0.00	\$0.00	\$60.00	70.00%
01 General Government	\$14,726.00	\$14,726.00	\$5,004.85	\$0.00	\$0.00	\$9,721.15	33.99%

TOWN BUDGET SUMMARY
Andover Town & School 2020-2021

03/22/2021
Fiscal Year 2020-2021

	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
0125 Registrars	\$14,726.00	\$14,726.00	\$5,004.85	\$0.00	\$0.00	\$9,721.15	33.99%
1-100-01-0127-540 Legal Ads-Advertising	\$5,000.00	\$5,000.00	\$3,879.77	\$0.00	\$0.00	\$1,120.23	77.60%
01 General Government	\$5,000.00	\$5,000.00	\$3,879.77	\$0.00	\$0.00	\$1,120.23	77.60%
0127 ADS	\$5,000.00	\$5,000.00	\$3,879.77	\$0.00	\$0.00	\$1,120.23	77.60%
1-100-01-0129-315 Payroll Service-Town Office	\$6,500.00	\$6,500.00	\$6,180.43	\$0.00	\$0.00	\$319.57	95.08%
1-100-01-0129-330 CONFERENCES & SEMINARS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0129-350 Water Testing	\$500.00	\$500.00	\$115.00	\$0.00	\$0.00	\$385.00	23.00%
1-100-01-0129-365 Elevator-Service Contract	\$2,300.00	\$2,300.00	\$2,247.26	\$0.00	\$0.00	\$52.74	97.71%
1-100-01-0129-401 Elevator Permit	\$240.00	\$240.00	\$240.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-01-0129-430 ProComm.Maint. Agr.-Town Office Building	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%
1-100-01-0129-432 Building Maint.-Town Office Building	\$3,500.00	\$3,500.00	\$1,317.50	\$0.00	\$0.00	\$2,182.50	37.64%
1-100-01-0129-434 Furnace Maint.-Town Office Building	\$500.00	\$500.00	\$170.41	\$0.00	\$0.00	\$329.59	34.08%
1-100-01-0129-439 Software Maint.-Town Office Building	\$7,000.00	\$7,000.00	\$6,444.14	\$0.00	\$0.00	\$555.86	92.06%
1-100-01-0129-442 Computer Tech Support	\$7,950.00	\$7,950.00	\$5,125.48	\$0.00	\$0.00	\$2,824.52	64.47%
1-100-01-0129-443 Website Fees	\$4,620.00	\$4,620.00	\$0.00	\$0.00	\$0.00	\$4,620.00	0.00%
1-100-01-0129-444 Copier Rental-Town Office	\$2,680.00	\$2,680.00	\$2,032.21	\$0.00	\$0.00	\$647.79	75.83%
1-100-01-0129-490 Alarm System-Town Office	\$500.00	\$500.00	\$250.00	\$0.00	\$0.00	\$250.00	50.00%
1-100-01-0129-493 TN 911	\$10,016.00	\$10,016.00	\$10,016.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-01-0129-530 Telephone-Town Office Building	\$12,600.00	\$12,600.00	\$10,147.64	\$0.00	\$0.00	\$2,452.36	80.54%
1-100-01-0129-531 Postage-Town Office	\$7,500.00	\$7,500.00	\$2,215.34	\$0.00	\$0.00	\$5,284.66	29.54%
1-100-01-0129-533 Postage Meter Rental-Town Office	\$600.00	\$600.00	\$300.00	\$0.00	\$0.00	\$300.00	50.00%
1-100-01-0129-537 Internet Cable-Office Building	\$1,375.00	\$1,375.00	\$1,249.99	\$0.00	\$0.00	\$125.01	90.91%
1-100-01-0129-550 Printing-Town Office Building	\$1,600.00	\$1,600.00	\$358.55	\$0.00	\$0.00	\$1,241.45	22.41%
1-100-01-0129-601 Electricity-Town Office Building	\$9,000.00	\$9,000.00	\$6,825.50	\$0.00	\$0.00	\$2,174.50	75.84%
1-100-01-0129-603 Fuel Oil-Town Office Building	\$5,000.00	\$5,000.00	\$2,761.61	\$0.00	\$0.00	\$2,238.39	55.23%
1-100-01-0129-609 Equipment-Town Office Building	\$750.00	\$750.00	\$0.00	\$0.00	\$0.00	\$750.00	0.00%
1-100-01-0129-610 Office Supplies-Town Office Building	\$3,000.00	\$3,000.00	(\$6,978.40)	\$0.00	\$0.00	\$9,978.40	-232.61%
1-100-01-0129-611 Office Furniture	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%
1-100-01-0129-652 Janitorial Supplies-Town Office Building	\$1,000.00	\$1,000.00	\$1,443.96	\$0.00	\$0.00	(\$443.96)	144.40%
1-100-01-0129-735 Computer Repl. & Service Town Office	\$1,900.00	\$1,900.00	\$2,215.49	\$0.00	\$0.00	(\$315.49)	116.60%
01 General Government	\$92,131.00	\$92,131.00	\$54,678.11	\$0.00	\$0.00	\$37,452.89	59.35%
0129 Town Office Building	\$92,131.00	\$92,131.00	\$54,678.11	\$0.00	\$0.00	\$37,452.89	59.35%
1-100-01-0131-100 Adm. Asst. Salary	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0131-140 Wages-Administrative Asst I	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0131-141 Wages-Administrative Asst II	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0131-142 Wages-Administrative Asst III	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0131-360 Web Site	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
01 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%

TOWN BUDGET SUMMARY
Andover Town & School 2020-2021

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	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
0131 NL - Admin Assistant & Clerk	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0133-815 Dog Damage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
01 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
0133 Dog Damage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0135-100 Salary-Civil Preparedness	\$528.00	\$528.00	\$263.94	\$0.00	\$0.00	\$264.06	49.99%
1-100-01-0135-335 Civil Preparedness Training	\$350.00	\$350.00	\$0.00	\$0.00	\$0.00	\$350.00	0.00%
1-100-01-0135-435 Vehicle Maintenance	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%
1-100-01-0135-535 Mobil Phone-Civil Prep	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0135-610 Office Supplies - Civil Prep	\$850.00	\$850.00	\$0.00	\$0.00	\$0.00	\$850.00	0.00%
01 General Government	\$2,728.00	\$2,728.00	\$263.94	\$0.00	\$0.00	\$2,464.06	9.68%
0135 Civil Preparedness	\$2,728.00	\$2,728.00	\$263.94	\$0.00	\$0.00	\$2,464.06	9.68%
1-100-01-0137-500 Insurance	\$112,530.00	\$112,530.00	\$111,311.99	\$0.00	\$0.00	\$1,218.01	99.99%
01 General Government	\$112,530.00	\$112,530.00	\$111,311.99	\$0.00	\$0.00	\$1,218.01	99.99%
0137 Insurance	\$112,530.00	\$112,530.00	\$111,311.99	\$0.00	\$0.00	\$1,218.01	99.99%
1-100-01-0141-205 Social Security-Employee Benefits	\$52,500.00	\$52,500.00	\$35,523.90	\$0.00	\$0.00	\$16,976.10	67.66%
1-100-01-0141-207 Medicare-Employee Benefits	\$12,500.00	\$12,500.00	\$8,349.29	\$0.00	\$0.00	\$4,150.71	66.79%
1-100-01-0141-210 Unempl. Comp.-Employee Benefits	\$12,000.00	\$12,000.00	\$5,949.68	\$0.00	\$0.00	\$6,050.32	49.58%
1-100-01-0141-215 Health Insurance-Employee Benefits	\$247,500.00	\$247,500.00	\$168,264.81	\$0.00	\$0.00	\$79,235.19	67.99%
1-100-01-0141-220 Dental-Employee Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0141-221 Longevity	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$1,500.00	0.00%
1-100-01-0141-223 Disability-Employee Benefits	\$2,500.00	\$2,500.00	\$1,606.94	\$0.00	\$0.00	\$893.06	64.28%
1-100-01-0141-225 Life Ins.-Employee Benefits	\$1,500.00	\$1,500.00	\$733.20	\$0.00	\$0.00	\$766.80	48.88%
1-100-01-0141-230 Retirement-Employee Benefits	\$89,000.00	\$89,000.00	\$48,290.93	\$0.00	\$0.00	\$40,709.07	54.26%
1-100-01-0141-280 Physicals-Employee Benefits	\$1,000.00	\$1,000.00	\$390.00	\$0.00	\$0.00	\$610.00	39.00%
1-100-01-0141-290 Amort. Merf.-Employee Benefits	\$131.00	\$131.00	\$131.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-01-0141-295 Adm. Fee Merf.-Employee Benefits	\$2,990.00	\$2,990.00	\$2,860.00	\$0.00	\$0.00	\$130.00	95.65%
01 General Government	\$423,121.00	\$423,121.00	\$272,099.75	\$0.00	\$0.00	\$151,021.25	64.31%
0141 Employee Benefits	\$423,121.00	\$423,121.00	\$272,099.75	\$0.00	\$0.00	\$151,021.25	64.31%
1-100-01-0143-100 Salaries-Drivers/Dispatch	\$20,000.00	\$20,000.00	\$13,156.90	\$0.00	\$0.00	\$6,843.10	65.78%
1-100-01-0143-380 Comm. Drivers Test-Dial a Ride	\$1,000.00	\$1,000.00	\$388.25	\$0.00	\$0.00	\$611.75	38.83%
1-100-01-0143-435 Vehicle Maint.-Dial a Ride	\$5,000.00	\$5,000.00	\$4,741.54	\$0.00	\$0.00	\$258.46	94.83%
1-100-01-0143-580 Dial-A-Ride Mileage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0143-603 Fuel-Dial a Ride	\$3,000.00	\$3,000.00	\$635.41	\$0.00	\$0.00	\$2,364.59	21.18%
1-100-01-0143-630 Oil-Dial a Ride	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0143-810 Due / Memberships-Dial a Ride	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
01 General Government	\$29,000.00	\$29,000.00	\$18,922.10	\$0.00	\$0.00	\$10,077.90	65.25%

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Andover Town & School 2020-2021

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	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
0143 Andover Senior Transportation	\$29,000.00	\$29,000.00	\$18,922.10	\$0.00	\$0.00	\$10,077.90	65.25%
1-100-01-0145-100 Municipal Agent-Salary	\$15,600.00	\$15,600.00	\$2,317.86	\$0.00	\$0.00	\$13,282.14	14.86%
1-100-01-0145-330 Municipal Agent-Conferences	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0145-531 Postage-Senior Citizens	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0145-537 Internet Cable-Seniors Citizens	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0145-580 Municipal Agent-Mileage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0145-610 Municipal Agent-Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0145-800 McSweeney Center-Senior Citizens	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0145-820 Senior Lunch-Senior Citizens	\$1,080.00	\$1,080.00	\$1,051.32	\$0.00	\$0.00	\$28.68	97.34%
1-100-01-0145-840 Municipal Agents-Senior Citizens	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0145-870 Programs-Senior Citizens	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$2,000.00	0.00%
1-100-01-0145-875 Trips-Senior Citizens	\$4,000.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0.00%
1-100-01-0145-901 Equipment-Municipal Agent	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
01 General Government	\$22,680.00	\$22,680.00	\$3,369.18	\$0.00	\$0.00	\$19,310.82	14.86%
0145 Senior Citizens	\$22,680.00	\$22,680.00	\$3,369.18	\$0.00	\$0.00	\$19,310.82	14.86%
1-100-01-0147-365 Cleaning Service	\$9,300.00	\$9,300.00	\$5,600.00	\$0.00	\$0.00	\$3,700.00	60.22%
01 General Government	\$9,300.00	\$9,300.00	\$5,600.00	\$0.00	\$0.00	\$3,700.00	60.22%
0147 Custodian	\$9,300.00	\$9,300.00	\$5,600.00	\$0.00	\$0.00	\$3,700.00	60.22%
1-100-01-0149-432 Building Maint.-Old Fire House	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0149-434 Furnace Maint.-Old Fire House	\$300.00	\$300.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%
1-100-01-0149-490 Alarm Maint.-Old Fire House	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-01-0149-530 Telephone-Old Fire House	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-01-0149-601 Electricity-Old Fire House	\$1,200.00	\$1,200.00	\$935.39	\$0.00	\$0.00	\$264.61	77.95%
1-100-01-0149-603 Fuel Oil-Old Fire House	\$500.00	\$500.00	\$1,110.04	\$0.00	\$0.00	(\$610.04)	222.01%
1-100-01-0149-605 Propane-Old Fire House	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
01 General Government	\$2,250.00	\$2,250.00	\$2,295.43	\$0.00	\$0.00	(\$45.43)	102.02%
0149 OLD Fire House	\$2,250.00	\$2,250.00	\$2,295.43	\$0.00	\$0.00	(\$45.43)	102.02%
1-100-01-0151-100 Dog Warden Salary-Dog Fund	\$4,500.00	\$4,500.00	\$2,623.14	\$0.00	\$0.00	\$1,876.86	58.29%
1-100-01-0151-434 Furnace Maintenance - Dog Pound	\$175.00	\$175.00	\$0.00	\$0.00	\$0.00	\$175.00	0.00%
1-100-01-0151-580 Dog Warden-Mileage	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$100.00	0.00%
1-100-01-0151-610 Dog Warden - Supplies	\$800.00	\$800.00	\$0.00	\$0.00	\$0.00	\$800.00	0.00%
01 General Government	\$5,575.00	\$5,575.00	\$2,623.14	\$0.00	\$0.00	\$2,951.86	47.05%
0151 Dog Fund	\$5,575.00	\$5,575.00	\$2,623.14	\$0.00	\$0.00	\$2,951.86	47.05%
1-100-01-0153-800 Historical Society	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%
01 General Government	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%
0153 HISTORICAL	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%

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	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
1-100-01-0155-800 TOWN ETHICS COMMISSION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
01 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
0155 Ethics Commission	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-02-0201-841 Health Director	\$18,400.00	\$18,400.00	\$13,776.18	\$0.00	\$0.00	\$4,623.82	74.87%
1-100-02-0201-999 EASTERN HIGHLANDS HEALTH	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
02 Conservation	\$18,400.00	\$18,400.00	\$13,776.18	\$0.00	\$0.00	\$4,623.82	74.87%
0201 NL - Health Officer	\$18,400.00	\$18,400.00	\$13,776.18	\$0.00	\$0.00	\$4,623.82	74.87%
1-100-02-0203-842 Visiting Nurse Assoc.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
02 Conservation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
0203 NL - Visiting Nurses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-02-0205-843 N.C. Mental Health	\$231.00	\$231.00	\$0.00	\$0.00	\$0.00	\$231.00	0.00%
02 Conservation	\$231.00	\$231.00	\$0.00	\$0.00	\$0.00	\$231.00	0.00%
0205 NL- North Central Mental Hlth	\$231.00	\$231.00	\$0.00	\$0.00	\$0.00	\$231.00	0.00%
1-100-02-0207-844 AHM Youth Services	\$46,536.00	\$46,536.00	\$46,535.60	\$0.00	\$0.00	\$0.40	99.99%
02 Conservation	\$46,536.00	\$46,536.00	\$46,535.60	\$0.00	\$0.00	\$0.40	99.99%
0207 NL - AHM Youth Services	\$46,536.00	\$46,536.00	\$46,535.60	\$0.00	\$0.00	\$0.40	99.99%
1-100-03-0301-100 Salary-Public Works	\$218,985.00	\$218,985.00	\$144,597.23	\$0.00	\$0.00	\$74,387.77	66.03%
1-100-03-0301-111 Temp/PW	\$5,000.00	\$5,000.00	\$15,038.45	\$0.00	\$0.00	(\$10,038.45)	300.77%
1-100-03-0301-112 Overtime/PW	\$2,500.00	\$2,500.00	\$6,060.56	\$0.00	\$0.00	(\$3,560.56)	242.42%
1-100-03-0301-390 Tree Removal-Public Works Department	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-03-0301-391 Fire Ext. Ck.-Public Works	\$600.00	\$600.00	\$568.60	\$0.00	\$0.00	\$31.40	94.77%
1-100-03-0301-392 Welding Supply-Public Works	\$850.00	\$850.00	\$497.05	\$0.00	\$0.00	\$352.95	58.48%
1-100-03-0301-431 Tires Maint.-Public Works	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-03-0301-435 Vehicle Maint.Public Works	\$30,000.00	\$30,000.00	\$15,604.60	\$0.00	\$0.00	\$14,395.40	52.02%
1-100-03-0301-437 Sweeper Exp.-Public Works	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-03-0301-448 Misc. Labor/Rental-Town Garage	\$700.00	\$700.00	\$0.00	\$0.00	\$0.00	\$700.00	0.00%
1-100-03-0301-535 Mobile Phone-Public Works	\$624.00	\$624.00	\$571.80	\$0.00	\$0.00	\$52.20	91.63%
1-100-03-0301-602 Diesel-Public Works	\$20,000.00	\$20,000.00	\$5,379.66	\$0.00	\$0.00	\$14,620.34	26.90%
1-100-03-0301-603 Fuel-Public Works	\$3,000.00	\$3,000.00	\$2,043.52	\$0.00	\$0.00	\$956.48	68.12%
1-100-03-0301-620 Brooms-Public Works	\$700.00	\$700.00	\$0.00	\$0.00	\$0.00	\$700.00	0.00%
1-100-03-0301-622 Tires-Public Works	\$3,500.00	\$3,500.00	\$490.50	\$0.00	\$0.00	\$3,009.50	14.01%
1-100-03-0301-630 Lub Oils Engine-Public Works Department	\$800.00	\$800.00	\$0.00	\$0.00	\$0.00	\$800.00	0.00%
1-100-03-0301-632 Trans. Oil-Public Works Department	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%
1-100-03-0301-633 Filters/antifreeze-Public Works Department	\$1,600.00	\$1,600.00	\$0.00	\$0.00	\$0.00	\$1,600.00	0.00%
1-100-03-0301-634 Grease-Public Works Department	\$260.00	\$260.00	\$0.00	\$0.00	\$0.00	\$260.00	0.00%
1-100-03-0301-635 J.D. Oil-Public Works Department	\$700.00	\$700.00	\$0.00	\$0.00	\$0.00	\$700.00	0.00%

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	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
1-100-03-0301-636 Hyd. Oil-Public Works Department	\$750.00	\$750.00	\$0.00	\$0.00	\$0.00	\$750.00	0.00%
1-100-03-0301-637 Fuel Add.-Public Works Department	\$800.00	\$800.00	\$773.61	\$0.00	\$0.00	\$26.39	96.70%
1-100-03-0301-638 Shop Supplies-Public Works	\$9,000.00	\$9,000.00	\$3,645.63	\$0.00	\$0.00	\$5,354.37	40.51%
1-100-03-0301-640 Sweeper Supplies-Public Works	\$1,000.00	\$1,000.00	\$321.12	\$0.00	\$0.00	\$678.88	32.11%
1-100-03-0301-654 Uniforms & Shoes-Town Garage	\$3,300.00	\$3,300.00	\$2,126.58	\$0.00	\$0.00	\$1,173.42	64.44%
1-100-03-0301-730 Radios-Public Works	\$1,000.00	\$1,000.00	\$114.95	\$0.00	\$0.00	\$885.05	11.50%
1-100-03-0301-732 Signs-Public works	\$2,000.00	\$2,000.00	\$2,476.00	\$0.00	\$0.00	(\$476.00)	123.80%
1-100-03-0301-734 Tools-Public Works	\$3,000.00	\$3,000.00	\$2,193.77	\$0.00	\$0.00	\$806.23	73.13%
1-100-03-0301-810 Dues/ Memberships-Public Works	\$0.00	\$0.00	\$75.00	\$0.00	\$0.00	(\$75.00)	0.00%
03 Public Works	\$310,869.00	\$310,869.00	\$202,578.63	\$0.00	\$0.00	\$108,290.37	65.17%
0301 P.W. Dept.	\$310,869.00	\$310,869.00	\$202,578.63	\$0.00	\$0.00	\$108,290.37	65.17%
1-100-03-0303-130 Overtime Wages-Snow Removal	\$25,000.00	\$25,000.00	\$12,588.17	\$0.00	\$0.00	\$12,411.83	50.35%
1-100-03-0303-365 Contracted Snow Removal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-03-0303-436 Ice Maint. Bldg.--Snow Removal	\$500.00	\$500.00	\$37.11	\$0.00	\$0.00	\$462.89	7.42%
1-100-03-0303-624 Paint-Snow Removal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-03-0303-642 Plow Blades-Snow Removal	\$2,700.00	\$2,700.00	\$0.00	\$0.00	\$0.00	\$2,700.00	0.00%
1-100-03-0303-643 Sanding Equip-Snow Removal	\$1,000.00	\$1,000.00	\$358.51	\$0.00	\$0.00	\$641.49	35.85%
1-100-03-0303-644 Sand-Snow Removal	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$5,000.00	0.00%
1-100-03-0303-646 Salt-Snow Removal	\$60,000.00	\$60,000.00	\$45,070.04	\$0.00	\$0.00	\$14,929.96	75.12%
1-100-03-0303-830 Meals-Snow Removal	\$650.00	\$650.00	\$509.25	\$0.00	\$0.00	\$140.75	78.35%
03 Public Works	\$94,850.00	\$94,850.00	\$58,563.08	\$0.00	\$0.00	\$36,286.92	61.74%
0303 Snow Removal	\$94,850.00	\$94,850.00	\$58,563.08	\$0.00	\$0.00	\$36,286.92	61.74%
1-100-03-0305-410 Street Lighting	\$6,500.00	\$6,500.00	\$4,669.77	\$0.00	\$0.00	\$1,830.23	71.84%
03 Public Works	\$6,500.00	\$6,500.00	\$4,669.77	\$0.00	\$0.00	\$1,830.23	71.84%
0305 Lighting	\$6,500.00	\$6,500.00	\$4,669.77	\$0.00	\$0.00	\$1,830.23	71.84%
1-100-03-0307-451 Road Maintenance-Town Aid Roads	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-03-0307-716 Times Farms Rd Bridge	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-03-0307-999 Town Aid Roads	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
03 Public Works	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
0307 Town Aid Roads	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-03-0309-215 Medical / Drug-Town Garage	\$600.00	\$600.00	\$300.00	\$0.00	\$0.00	\$300.00	50.00%
1-100-03-0309-330 Conf/Seminars-Town Garage	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%
1-100-03-0309-432 Building Maint.-Town Garage	\$5,000.00	\$5,000.00	\$4,005.08	\$0.00	\$0.00	\$994.92	80.10%
1-100-03-0309-434 Furnance Maint.-Town Garage	\$500.00	\$500.00	\$853.66	\$0.00	\$0.00	(\$353.66)	170.73%
1-100-03-0309-490 Alarm Systems-Town Garage	\$500.00	\$500.00	\$1,010.00	\$0.00	\$0.00	(\$510.00)	202.00%
1-100-03-0309-530 Telephone-Town Garage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-03-0309-537 Internet Cable-Town Garage	\$1,400.00	\$1,400.00	\$920.57	\$0.00	\$0.00	\$479.43	65.76%

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1-100-03-0309-601 Electricity-Town Garage	\$3,500.00	\$3,500.00	\$3,278.79	\$0.00	\$0.00	\$221.21	93.68%
1-100-03-0309-603 Fuel Oil-Town Garage	\$5,300.00	\$5,300.00	\$2,807.70	\$0.00	\$0.00	\$2,492.30	52.98%
1-100-03-0309-610 Office Supplies-Town Garage	\$150.00	\$150.00	\$45.00	\$0.00	\$0.00	\$105.00	30.00%
1-100-03-0309-618 Computer Supplies-Town Garage	\$150.00	\$150.00	\$936.00	\$0.00	\$0.00	(\$786.00)	624.00%
03 Public Works	\$17,600.00	\$17,600.00	\$14,156.80	\$0.00	\$0.00	\$3,443.20	80.44%
0309 Town Garage	\$17,600.00	\$17,600.00	\$14,156.80	\$0.00	\$0.00	\$3,443.20	80.44%
1-100-03-0311-370 Consulting Fees-Engineer	\$10,000.00	\$10,000.00	\$696.85	\$0.00	\$0.00	\$9,303.15	6.97%
03 Public Works	\$10,000.00	\$10,000.00	\$696.85	\$0.00	\$0.00	\$9,303.15	6.97%
0311 Town Engineer	\$10,000.00	\$10,000.00	\$696.85	\$0.00	\$0.00	\$9,303.15	6.97%
1-100-03-0313-420 Mowing-Ground Care	\$18,500.00	\$18,500.00	\$19,828.32	\$0.00	\$0.00	(\$1,328.32)	107.18%
1-100-03-0313-422 Beautifications-Ground Care	\$1,600.00	\$1,600.00	\$0.00	\$0.00	\$0.00	\$1,600.00	0.00%
1-100-03-0313-424 Old Cemetary - Maintenance	\$2,000.00	\$2,000.00	\$1,200.00	\$0.00	\$0.00	\$800.00	60.00%
03 Public Works	\$22,100.00	\$22,100.00	\$21,028.32	\$0.00	\$0.00	\$1,071.68	95.15%
0313 Ground Care	\$22,100.00	\$22,100.00	\$21,028.32	\$0.00	\$0.00	\$1,071.68	95.15%
1-100-04-0401-121 Board Clerk Wages	\$0.00	\$0.00	\$140.00	\$0.00	\$0.00	(\$140.00)	0.00%
1-100-04-0401-438 Equip. Maint.-Fire Department	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-04-0401-800 Fire Department	\$140,650.00	\$140,650.00	\$105,832.20	\$0.00	\$0.00	\$34,817.80	75.25%
04 Public Safety	\$140,650.00	\$140,650.00	\$105,972.20	\$0.00	\$0.00	\$34,677.80	75.34%
0401 Fire Department	\$140,650.00	\$140,650.00	\$105,972.20	\$0.00	\$0.00	\$34,677.80	75.34%
1-100-04-0403-130 Overtime-Law Enforcement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-04-0403-375 Contract St. Fee-Law Enforcement	\$178,900.00	\$178,900.00	\$0.00	\$0.00	\$0.00	\$178,900.00	0.00%
1-100-04-0403-535 Mobile Phone / Pager-Law Enforcement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-04-0403-610 Office Supplies-Law Enforcement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-04-0403-810 Dues/Fees-Law Enforcement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-04-0403-901 Office Equipment-Law Enforcement	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%
04 Public Safety	\$179,100.00	\$179,100.00	\$0.00	\$0.00	\$0.00	\$179,100.00	0.00%
0403 Resident Trooper	\$179,100.00	\$179,100.00	\$0.00	\$0.00	\$0.00	\$179,100.00	0.00%
1-100-04-0405-100 Salary - Fire Marshall	\$7,688.00	\$7,688.00	\$5,617.73	\$0.00	\$0.00	\$2,070.27	73.07%
1-100-04-0405-110 Deputy Salary	\$1,230.00	\$1,230.00	\$615.00	\$0.00	\$0.00	\$615.00	50.00%
1-100-04-0405-150 Fire - Burning Official Comp	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-04-0405-335 Training-Fire Marshall	\$300.00	\$300.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%
1-100-04-0405-535 Pager / PHONE-Fire Marshall	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-04-0405-610 Office Supplies-Fire Marshall	\$50.00	\$50.00	\$0.00	\$0.00	\$0.00	\$50.00	0.00%
1-100-04-0405-612 Subscriptions/Fire Marshall	\$700.00	\$700.00	\$0.00	\$0.00	\$0.00	\$700.00	0.00%
1-100-04-0405-810 Dues / Memberships-Fire Marshall	\$140.00	\$140.00	\$0.00	\$0.00	\$0.00	\$140.00	0.00%
1-100-04-0405-901 Equipment-Fire Marshall	\$500.00	\$500.00	\$167.45	\$0.00	\$0.00	\$332.55	33.49%

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04 Public Safety	\$10,608.00	\$10,608.00	\$6,400.18	\$0.00	\$0.00	\$4,207.82	60.33%
0405 Fire Marshal	\$10,608.00	\$10,608.00	\$6,400.18	\$0.00	\$0.00	\$4,207.82	60.33%
1-100-05-0501-100 Social Worker Sal.-Welfare	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-05-0501-530 Social Services Phone	\$624.00	\$624.00	\$0.00	\$0.00	\$0.00	\$624.00	0.00%
1-100-05-0501-580 Social Services-Mileage	\$50.00	\$50.00	\$0.00	\$0.00	\$0.00	\$50.00	0.00%
1-100-05-0501-830 Food & Clothing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-05-0501-845 Social Services-ACCESS	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%
05 Public Welfare	\$1,674.00	\$1,674.00	\$0.00	\$0.00	\$0.00	\$1,674.00	0.00%
0501 WELFARE	\$1,674.00	\$1,674.00	\$0.00	\$0.00	\$0.00	\$1,674.00	0.00%
1-100-06-0601-800 Misc. Exp-Memorial Day	\$800.00	\$800.00	\$0.00	\$0.00	\$0.00	\$800.00	0.00%
1-100-06-0601-835 Memorial Day Comm.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
06 Recreation	\$800.00	\$800.00	\$0.00	\$0.00	\$0.00	\$800.00	0.00%
0601 Memorial Day Comm.	\$800.00	\$800.00	\$0.00	\$0.00	\$0.00	\$800.00	0.00%
1-100-06-0603-436 Outside Maintenance-Recreation Comm	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-06-0603-493 Outside Facility-Recreation Comm	\$2,630.00	\$2,630.00	\$0.00	\$0.00	\$0.00	\$2,630.00	0.00%
1-100-06-0603-601 Electricity - Recreation	\$0.00	\$0.00	\$44.00	\$0.00	\$0.00	(\$44.00)	0.00%
1-100-06-0603-870 Programs-Recreation Comm	\$5,835.00	\$5,835.00	\$2,282.53	\$0.00	\$0.00	\$3,552.47	39.12%
06 Recreation	\$8,465.00	\$8,465.00	\$2,326.53	\$0.00	\$0.00	\$6,138.47	27.48%
0603 Recreation Commission	\$8,465.00	\$8,465.00	\$2,326.53	\$0.00	\$0.00	\$6,138.47	27.48%
1-100-07-0701-100 Wages-Transfer Station	\$20,600.00	\$20,600.00	\$15,241.32	\$0.00	\$0.00	\$5,358.68	73.99%
1-100-07-0701-350 Water Testing-Transfer Station	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-07-0701-438 Maintenance-Transfer Station	\$4,500.00	\$4,500.00	\$1,167.38	\$0.00	\$0.00	\$3,332.62	25.94%
1-100-07-0701-442 Brush Pile Removal	\$7,500.00	\$7,500.00	\$14,000.00	\$0.00	\$0.00	(\$6,500.00)	186.67%
1-100-07-0701-480 Hauling Fees-Transfer Station	\$38,000.00	\$38,000.00	\$29,927.75	\$0.00	\$0.00	\$8,072.25	78.76%
1-100-07-0701-481 Bulky Waste-Transfer Station	\$29,000.00	\$29,000.00	\$19,888.15	\$0.00	\$0.00	\$9,111.85	68.58%
1-100-07-0701-493 Outdoor Facility-Transfer Station	\$900.00	\$900.00	\$675.00	\$0.00	\$0.00	\$225.00	75.00%
1-100-07-0701-530 Telephone-Transfer Station	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-07-0701-580 Transfer Station-Mileage	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-07-0701-601 Electricity-Transfer Station	\$2,600.00	\$2,600.00	\$1,682.36	\$0.00	\$0.00	\$917.64	64.71%
1-100-07-0701-800 Transfer Station	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-07-0701-803 Compactor Lease Transfer Station	\$3,000.00	\$3,000.00	\$2,281.37	\$0.00	\$0.00	\$718.63	76.05%
1-100-07-0701-810 Dues / Membership-Transfer Station	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-07-0701-998 Tipping Fees-Transfer Station	\$43,000.00	\$43,000.00	\$28,119.62	\$0.00	\$0.00	\$14,880.38	65.39%
07 Sanitation and Waste	\$149,100.00	\$149,100.00	\$112,982.95	\$0.00	\$0.00	\$36,117.05	75.78%
0701 Transfer Station	\$149,100.00	\$149,100.00	\$112,982.95	\$0.00	\$0.00	\$36,117.05	75.78%
1-100-07-0703-482 Hazardous Waste-Recycling	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%

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1-100-07-0703-484 Antifreeze Pickup-Recycling	\$200.00	\$200.00	\$100.00	\$0.00	\$0.00	\$100.00	50.00%
1-100-07-0703-485 Used Oil Pickup-Recycling	\$450.00	\$450.00	\$265.75	\$0.00	\$0.00	\$184.25	59.06%
1-100-07-0703-486 Freon Removal-Recycling	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-07-0703-488 Tire Pickup-Recycling	\$1,000.00	\$1,000.00	\$947.50	\$0.00	\$0.00	\$52.50	94.75%
1-100-07-0703-631 Oil Filters-Recycling	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-07-0703-807 Transfer Station-Permits	\$0.00	\$0.00	\$800.00	\$0.00	\$0.00	(\$800.00)	0.00%
1-100-07-0703-810 Dues / Memb.-Recycling	\$250.00	\$250.00	\$345.09	\$0.00	\$0.00	(\$95.09)	138.04%
07 Sanitation and Waste	\$1,900.00	\$1,900.00	\$2,458.34	\$0.00	\$0.00	(\$558.34)	129.39%
0703 Recycling	\$1,900.00	\$1,900.00	\$2,458.34	\$0.00	\$0.00	(\$558.34)	129.39%
1-100-08-0801-800 Economic Development Comm.	\$500.00	\$500.00	\$430.00	\$0.00	\$0.00	\$70.00	86.00%
1-100-08-0801-999 Economic Development Comm.	\$300.00	\$300.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%
08 Planning and Land Use	\$800.00	\$800.00	\$430.00	\$0.00	\$0.00	\$370.00	53.75%
0801 Ec Development Comm.	\$800.00	\$800.00	\$430.00	\$0.00	\$0.00	\$370.00	53.75%
1-100-08-0803-100 Wages-Planning & Zoning	\$1,350.00	\$1,350.00	\$840.00	\$0.00	\$0.00	\$510.00	62.22%
1-100-08-0803-115 Board Clerk - PZC	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0803-310 Legal/Professional P&Z	\$0.00	\$5,000.00	\$4,687.79	\$0.00	\$0.00	\$312.21	93.76%
1-100-08-0803-320 Contract Planner	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0803-335 Training-Planning & Zoning	\$350.00	\$350.00	\$0.00	\$0.00	\$0.00	\$350.00	0.00%
1-100-08-0803-340 Planning & Zoning - Mapping	\$300.00	\$300.00	\$130.16	\$0.00	\$0.00	\$169.84	43.39%
1-100-08-0803-610 Office Supplies-Planning & Zoning	\$0.00	\$0.00	\$177.50	\$0.00	\$0.00	(\$177.50)	0.00%
1-100-08-0803-810 Dues / Memberships-Planning & Zoning	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
08 Planning and Land Use	\$7,000.00	\$7,000.00	\$5,835.45	\$0.00	\$0.00	\$1,164.55	83.36%
0803 P&Z Commission	\$7,000.00	\$7,000.00	\$5,835.45	\$0.00	\$0.00	\$1,164.55	83.36%
1-100-08-0805-100 Wages-Zoning Board of Appeals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0805-115 Board Clerk - ZBA	\$500.00	\$500.00	\$440.00	\$0.00	\$0.00	\$60.00	88.00%
1-100-08-0805-610 Supplies	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
08 Planning and Land Use	\$500.00	\$500.00	\$440.00	\$0.00	\$0.00	\$60.00	88.00%
0805 Zoning Board of Appeals	\$500.00	\$500.00	\$440.00	\$0.00	\$0.00	\$60.00	88.00%
1-100-08-0807-100 Wages - Building Department	\$41,941.00	\$8,600.00	\$13,916.78	\$0.00	\$0.00	(\$5,316.78)	161.82%
1-100-08-0807-120 Clerk's Wages-Building Department	\$0.00	\$33,341.00	\$13,153.24	\$0.00	\$0.00	\$20,187.76	39.45%
1-100-08-0807-285 Substitute Coverage	\$300.00	\$300.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%
1-100-08-0807-330 Conf. / Seminars-Building Department	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%
1-100-08-0807-438 Equipment maint.-Building Dept.	\$900.00	\$900.00	\$2,206.50	\$0.00	\$0.00	(\$1,306.50)	245.17%
1-100-08-0807-455 LAND USE FEES/STATE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0807-580 Mileage-Building Department	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$500.00	0.00%
1-100-08-0807-610 Office Supplies-Building Department	\$550.00	\$550.00	\$344.47	\$0.00	\$0.00	\$205.53	62.63%
1-100-08-0807-612 Bks. & Manuals-Building Department	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%

TOWN BUDGET SUMMARY
Andover Town & School 2020-2021

03/22/2021
 Fiscal Year 2020-2021

	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
1-100-08-0807-810 Dues / Membership-Building Department	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%
1-100-08-0807-901 Building Dept.-Equipment	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$250.00	0.00%
08 Planning and Land Use	\$45,841.00	\$45,841.00	\$29,620.99	\$0.00	\$0.00	\$16,220.01	64.62%
0807 Building Department	\$45,841.00	\$45,841.00	\$29,620.99	\$0.00	\$0.00	\$16,220.01	64.62%
1-100-08-0809-100 Wages-Inland/Wetlands	\$15,900.00	\$15,900.00	\$9,182.50	\$0.00	\$0.00	\$6,717.50	57.75%
1-100-08-0809-115 Board Clerk - IWC	\$1,300.00	\$1,300.00	\$1,270.00	\$0.00	\$0.00	\$30.00	97.69%
1-100-08-0809-335 Training-Inland/Wetlands	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$250.00	0.00%
1-100-08-0809-350 Water Testing-Wetlands	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0809-365 Purchased Services-Inland/Wetlands	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0809-580 Mileage-Wetlands	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0809-610 Office Supplies-Inland/Wetland	\$250.00	\$250.00	\$130.16	\$0.00	\$0.00	\$119.84	52.06%
1-100-08-0809-614 Maps-Inland/Wetlands	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0809-800 Inland Wetland Comm.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0809-810 Dues / Memberships-Inland/Wetlands	\$65.00	\$65.00	\$65.00	\$0.00	\$0.00	\$0.00	100.00%
08 Planning and Land Use	\$17,765.00	\$17,765.00	\$10,647.66	\$0.00	\$0.00	\$7,117.34	59.94%
0809 Wetlands	\$17,765.00	\$17,765.00	\$10,647.66	\$0.00	\$0.00	\$7,117.34	59.94%
1-100-08-0815-330 Conservation-membership	\$65.00	\$65.00	\$0.00	\$0.00	\$0.00	\$65.00	0.00%
1-100-08-0815-335 Conservation-training	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$200.00	0.00%
1-100-08-0815-609 Conservation-equipment	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$100.00	0.00%
1-100-08-0815-800 Conservation Commission	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0815-810 Conservation-conferences	\$300.00	\$300.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%
1-100-08-0815-811 Conservation - POCD Implementation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-08-0815-813 Conservation - Trail Maintenance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
08 Planning and Land Use	\$665.00	\$665.00	\$0.00	\$0.00	\$0.00	\$665.00	0.00%
0815 Conservation Commission	\$665.00	\$665.00	\$0.00	\$0.00	\$0.00	\$665.00	0.00%
1-100-08-0817-100 Salary-Zoning Agent	\$15,990.00	\$15,990.00	\$11,331.40	\$0.00	\$0.00	\$4,658.60	70.87%
1-100-08-0817-580 Mileage-Zoning Agent	\$300.00	\$300.00	\$0.00	\$0.00	\$0.00	\$300.00	0.00%
1-100-08-0817-610 Office Supplies-Zoning Agent	\$50.00	\$50.00	\$0.00	\$0.00	\$0.00	\$50.00	0.00%
08 Planning and Land Use	\$16,340.00	\$16,340.00	\$11,331.40	\$0.00	\$0.00	\$5,008.60	69.35%
0817 Zoning Agent	\$16,340.00	\$16,340.00	\$11,331.40	\$0.00	\$0.00	\$5,008.60	69.35%
1-100-08-0819-810 Capital Region Council of Govt.	\$8,248.00	\$8,248.00	\$8,092.00	\$0.00	\$0.00	\$156.00	99.99%
08 Planning and Land Use	\$8,248.00	\$8,248.00	\$8,092.00	\$0.00	\$0.00	\$156.00	99.99%
0819 CROG, CCM, COST	\$8,248.00	\$8,248.00	\$8,092.00	\$0.00	\$0.00	\$156.00	99.99%
1-100-09-0901-527 Education-RHAM/AES Retirement Ben	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-09-0901-590 RHAM Payment	\$5,227,811.00	\$5,227,811.00	\$4,420,603.00	\$0.00	\$0.00	\$807,208.00	84.56%
1-100-09-0901-595 Board of Education Expenses	\$3,902,400.00	\$3,902,400.00	\$2,368,654.50	\$0.00	\$0.00	\$1,533,745.50	60.70%

TOWN BUDGET SUMMARY
Andover Town & School 2020-2021

03/22/2021
 Fiscal Year 2020-2021

	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
09 Education	\$9,130,211.00	\$9,130,211.00	\$6,789,257.50	\$0.00	\$0.00	\$2,340,953.50	74.36%
0901 Education	\$9,130,211.00	\$9,130,211.00	\$6,789,257.50	\$0.00	\$0.00	\$2,340,953.50	74.36%
1-100-10-1001-100 Library Payroll	\$73,600.00	\$73,600.00	\$45,502.40	\$0.00	\$0.00	\$28,097.60	61.82%
1-100-10-1001-800 Library	\$26,289.00	\$26,289.00	\$28,529.86	\$0.00	\$0.00	(\$2,240.86)	108.52%
10 Library	\$99,889.00	\$99,889.00	\$74,032.26	\$0.00	\$0.00	\$25,856.74	74.11%
1001 Library	\$99,889.00	\$99,889.00	\$74,032.26	\$0.00	\$0.00	\$25,856.74	74.11%
1-100-11-1101-451 Road Improvement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-700 Old Fire House-Capital Funds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-701 Town Garage-Capital Expenditure	\$32,615.00	\$32,615.00	\$32,614.61	\$0.00	\$0.00	\$0.39	99.99%
1-100-11-1101-702 Highway Dept-Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-703 Fire Dept.-Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-704 IT Infrastructure Upgrades-Capital	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-707 Library-Capital Expenditure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-714 Revaluation	\$16,500.00	\$16,500.00	\$16,500.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-11-1101-715 P & Z-Capital POCD	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-11-1101-717 Reval Printer, Software-Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-718 Public Work-Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-719 Town Clerk - Wide Format Printer	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-720 Senior-Capital	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-721 AES CAPITAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-722 Open Space Commitments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-723 Pedestrian Bridge Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-724 Transfer Station Shed	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-725 F250 Plow Truck	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-11-1101-861 Severance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
11 Capital Outlay	\$54,115.00	\$54,115.00	\$54,114.61	\$0.00	\$0.00	\$0.39	99.99%
1101 Capital Expenditures	\$54,115.00	\$54,115.00	\$54,114.61	\$0.00	\$0.00	\$0.39	99.99%
1-100-12-1201-960 School-Debt	\$90,000.00	\$90,000.00	\$90,000.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-12-1201-961 Safety Complex-Debt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
12 Debt Service	\$90,000.00	\$90,000.00	\$90,000.00	\$0.00	\$0.00	\$0.00	100.00%
1201 Debt Retirement	\$90,000.00	\$90,000.00	\$90,000.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-12-1203-950 School Interest-Interest	\$6,548.00	\$6,548.00	\$4,353.75	\$0.00	\$0.00	\$2,194.25	66.49%
1-100-12-1203-951 Safety Complex Interest-Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
12 Debt Service	\$6,548.00	\$6,548.00	\$4,353.75	\$0.00	\$0.00	\$2,194.25	66.49%
1203 Interest Expense	\$6,548.00	\$6,548.00	\$4,353.75	\$0.00	\$0.00	\$2,194.25	66.49%
1-100-13-1305-860 Insurance Severance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%

TOWN BUDGET SUMMARY
Andover Town & School 2020-2021

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	Orig Budget	Adj Budget	Ytd Expended	PO Encumbered	Non PO Encumb	Balance	%Exp
1-100-13-1305-890 POCD Implementation Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-891 Community Improvement Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-898 Working Capital	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-899 Contingency	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$50,000.00	0.00%
1-100-13-1305-900 Recloass of transfers for Statement D	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-901 DPW Equipment	\$55,000.00	\$55,000.00	\$55,000.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-13-1305-902 Resv. Non-Recurring-Capital Funds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-905 Transfer - Remaining School Surplus	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-906 Transfer - Public Works Building	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-907 Transfer - Multi Use Public Building	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-908 Fire Engine/Tanker Truck	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-13-1305-909 Transfer Station Repair	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-910 Web Site	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
1-100-13-1305-911 Road Improvement Fund	\$0.00	\$300,000.00	\$300,000.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-13-1305-912 tree removal fund	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-13-1305-913 bunker hill bridge	\$160,000.00	\$160,000.00	\$160,000.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-13-1305-914 bridge and culvert	\$60,000.00	\$60,000.00	\$60,000.00	\$0.00	\$0.00	\$0.00	100.00%
1-100-13-1305-915 building maintenance	\$60,000.00	\$60,000.00	\$60,000.00	\$0.00	\$0.00	\$0.00	100.00%
13 Transfers to other funds	\$485,000.00	\$785,000.00	\$735,000.00	\$0.00	\$0.00	\$50,000.00	93.63%
1305 Fund Transfers	\$485,000.00	\$785,000.00	\$735,000.00	\$0.00	\$0.00	\$50,000.00	93.63%
FUND 100 General Fund - Town	\$12,205,287.00	\$12,505,287.00	\$9,195,111.90	\$0.00	\$0.00	\$3,310,175.10	73.53%
 Grand Total for Report	\$12,205,287.00	\$12,505,287.00	\$9,195,111.90	\$0.00	\$0.00	\$3,310,175.10	73.53%

SW - Rev Summary
Andover Town & School 2020-2021

03/22/2021
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Note: AcntBalance Includes AcntInvoiced Balanc

		Orig Revenue	Transfers	Adj Revenue	Mtd Net	Ytd Debits	Ytd Credits	Balance	% Recvd
	04 Public Safety								
PROGRAM	401 Permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
FUNCTION	0100 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
OBJECT	04 Public Safety	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
	10 Property Taxes								
PROGRAM	101 Current Year Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$5,697.40	\$0.00	(\$5,697.40)	--
PROGRAM	102 COC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	103 Interest on Active	\$40,000.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	(\$40,000.00)	0.00%
PROGRAM	104 Lien on Active Taxes	\$2,000.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	(\$2,000.00)	0.00%
PROGRAM	105 Principle on Suspense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	106 Interest on Suspense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	107 Lien on Suspense	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	108 Prior Year Taxes	\$100,000.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	(\$100,000.00)	0.00%
PROGRAM	109 NSF/DMV/Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	110 Supplemental MV	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	900 Reclass of Transfers for Statement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
FUNCTION	0000 General Revenue	\$142,000.00	\$0.00	\$142,000.00	\$0.00	\$5,697.40	\$0.00	(\$147,697.40)	-4.01%
OBJECT	10 Property Taxes	\$142,000.00	\$0.00	\$142,000.00	\$0.00	\$5,697.40	\$0.00	(\$147,697.40)	-4.01%
	20 Intergovernmental Revenues								
PROGRAM	203 Boat Registrations	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	209 PILOT State Property	\$9,631.00	\$0.00	\$9,631.00	\$0.00	\$0.00	\$9,631.00	\$0.00	100.00%
PROGRAM	211 Vetern's Tax Relief	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	213 Property Tax Relief and Circuit Bre	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	221 Manufacturers Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	222 Municipal grants in aid	\$2,620.00	\$0.00	\$2,620.00	\$0.00	\$0.00	\$0.00	(\$2,620.00)	0.00%
PROGRAM	223 Mashantucket-Pequot Grant	\$6,680.00	\$0.00	\$6,680.00	\$0.00	\$0.00	\$0.00	(\$6,680.00)	0.00%
PROGRAM	226 State Miscellaneous	\$2,500.00	\$0.00	\$2,500.00	(\$200.00)	\$0.00	\$11,974.64	\$9,474.64	478.99%

SW - Rev Summary
Andover Town & School 2020-2021

03/22/2021
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Note: AcntBalance Includes AcntInvoiced Balanc

		Orig Revenue	Transfers	Adj Revenue	Mtd Net	Ytd Debits	Ytd Credits	Balance	% Recvd
PROGRAM	227 Municipal Revenue Sharing	\$43,820.00	\$0.00	\$43,820.00	\$0.00	\$0.00	\$43,820.00	\$0.00	100.00%
PROGRAM	238 Disabled Program	\$400.00	\$0.00	\$400.00	\$0.00	\$0.00	\$0.00	(\$400.00)	0.00%
PROGRAM	239 Telephone Access	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	(\$5,000.00)	0.00%
PROGRAM	418 FEMA-1/FY13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	419 FEMA-2/FY13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
FUNCTION	0000 General Revenue	\$70,651.00	\$0.00	\$70,651.00	(\$200.00)	\$0.00	\$65,425.64	(\$5,225.36)	92.60%
PROGRAM	231 Historic Documents Preservation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
FUNCTION	0100 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	201 Federal Highway Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	215 Local Capital Improvements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	227 Municipal Revenue Sharing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
FUNCTION	0300 Public Works	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	207 Law Enforcement Overtime	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	237 DOT Moving Violations Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
FUNCTION	0400 Public Safety	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	217 Special Education	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	219 Education Cost Sharing	\$2,004,782.00	\$0.00	\$2,004,782.00	\$0.00	\$0.00	\$501,196.00	(\$1,503,586.00)	25.00%
PROGRAM	225 Transportation Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
FUNCTION	0900 Education	\$2,004,782.00	\$0.00	\$2,004,782.00	\$0.00	\$0.00	\$501,196.00	(\$1,503,586.00)	25.00%
OBJECT	20 Intergovernmental Revenues	\$2,075,433.00	\$0.00	\$2,075,433.00	(\$200.00)	\$0.00	\$566,621.64	(\$1,508,811.36)	27.30%
	30 Investment Income								
PROGRAM	303 Interest	\$40,000.00	\$0.00	\$40,000.00	(\$627.41)	\$0.00	\$3,628.91	(\$36,371.09)	9.07%
FUNCTION	0000 General Revenue	\$40,000.00	\$0.00	\$40,000.00	(\$627.41)	\$0.00	\$3,628.91	(\$36,371.09)	9.07%
OBJECT	30 Investment Income	\$40,000.00	\$0.00	\$40,000.00	(\$627.41)	\$0.00	\$3,628.91	(\$36,371.09)	9.07%
	40 Licenses, Fees and Charges for Good								
PROGRAM	401 Permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	407 Town Clerks fees, licenses, and p	\$50,000.00	\$0.00	\$50,000.00	(\$1,470.75)	\$0.00	\$39,880.80	(\$10,119.20)	79.76%

SW - Rev Summary
Andover Town & School 2020-2021

03/22/2021
 Fiscal Year 2020-2021

Note: AcntBalance Includes AcntInvoiced Balanc

		Orig Revenue	Transfers	Adj Revenue	Mtd Net	Ytd Debits	Ytd Credits	Balance	% Recvd
PROGRAM	408 Town Clerk PA05228	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	409 Dial-A-Ride	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
PROGRAM	417 Selectman's Receipts	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	--
FUNCTION	0100 General Government	\$50,000.00	\$0.00	\$50,000.00	(\$1,470.75)	\$0.00	\$39,880.80	(\$10,119.20)	79.76%
PROGRAM	413 Transfer Station Receipts	\$30,000.00	\$0.00	\$30,000.00	(\$280.00)	\$0.00	\$33,040.00	\$3,040.00	110.13%
PROGRAM	415 Waste Redemption	\$1,000.00	\$0.00	\$1,000.00	(\$33.00)	\$0.00	\$1,289.73	\$289.73	128.97%
FUNCTION	0700 Sanitation and Waste	\$31,000.00	\$0.00	\$31,000.00	(\$313.00)	\$0.00	\$34,329.73	\$3,329.73	110.74%
PROGRAM	405 Building Department Receipts	\$35,000.00	\$0.00	\$35,000.00	(\$5,366.28)	\$2,493.60	\$25,185.21	(\$12,308.39)	64.83%
FUNCTION	0800 Planning and Land Use	\$35,000.00	\$0.00	\$35,000.00	(\$5,366.28)	\$2,493.60	\$25,185.21	(\$12,308.39)	64.83%
OBJECT	40 Licenses, Fees and Charges for G	\$116,000.00	\$0.00	\$116,000.00	(\$7,150.03)	\$2,493.60	\$99,395.74	(\$19,097.86)	83.54%
	80 Other Revenues								
PROGRAM	801 Miscellaneous	\$3,000.00	\$0.00	\$3,000.00	(\$2,053.12)	\$0.00	\$9,321.19	\$6,321.19	310.71%
PROGRAM	803 Rentals	\$1,500.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	(\$1,500.00)	0.00%
FUNCTION	0000 General Revenue	\$4,500.00	\$0.00	\$4,500.00	(\$2,053.12)	\$0.00	\$9,321.19	\$4,821.19	207.14%
OBJECT	80 Other Revenues	\$4,500.00	\$0.00	\$4,500.00	(\$2,053.12)	\$0.00	\$9,321.19	\$4,821.19	207.14%
FUND	100 General Fund - Town	\$2,377,933.00	\$0.00	\$2,377,933.00	(\$10,030.56)	\$8,191.00	\$678,967.48	(\$1,707,156.52)	28.21%
Grand Total for Report		\$2,377,933.00	\$0.00	\$2,377,933.00	(\$10,030.56)	\$8,191.00	\$678,967.48	(\$1,707,156.52)	28.21%

General Ledger Detail
Andover Town & School 2020-2021
From 7/1/2020 To 3/22/2021 (Effective Date)

Account Number	Effective Date	Type	Ven #	Account Key	Check #	PO/Line	Tran #	Account Description	Transaction Description	Debits	Credits	Balance	
L-100-00-3700-006				L-100-00-3700-006				DT/DF-Farm.-Town Aid Roads				\$178,068.17	OldBal
							0					\$178,068.17	
	8/3/2020	Receipt	16160			/ 1	517				\$93,505.38	\$271,573.55	
	8/4/2020	Expend	W.H.P	20159352		/ 0	354	roll weedwacker string		\$71.16		\$271,502.39	
	9/14/2020	Expend	10751	20159456		/ 0	624			\$1,312.30		\$270,190.09	
	9/14/2020	Expend	11082	20159454		/ 0	625			\$2,227.50		\$267,962.59	
	10/15/2020	Expend	75896	20159514		/ 0	762			\$26,609.50		\$241,353.09	
	10/28/2020	Expend	47148	20159550		/ 0	857	guardrails		\$19,246.63		\$222,106.46	
	11/10/2020	Expend	HAIN	20159585		/ 0	974			\$379.10		\$221,727.36	
	11/10/2020	Expend	21364	20159594		/ 0	994			\$600.00		\$221,127.36	
	11/10/2020	Expend	26629	20159598		/ 0	999			\$14.53		\$221,112.83	
	11/17/2020	Expend	HAIN	20159611		/ 0	1024			\$25,630.00		\$195,482.83	
	11/17/2020	Expend	HAIN	20159611		/ 0	1025			\$25,261.25		\$170,221.58	
	11/17/2020	Expend	HAIN	20159611		/ 0	1026			\$34,978.50		\$135,243.08	
	11/17/2020	Expend	HAIN	20159611		/ 0	1027			\$18,030.25		\$117,212.83	
	12/2/2020	Expend	HAIN	20159640		/ 0	1065			\$226.14		\$116,986.69	
	12/2/2020	Expend	47148	20159626		/ 0	1076			\$996.56		\$115,990.13	
	1/8/2021	Expend	80952	20159735		/ 0	1302			\$1,650.00		\$114,340.13	
	1/8/2021	Expend	52334	20159729		/ 0	1303			\$5,220.45		\$109,119.68	
	1/8/2021	Expend	52334	20159729		/ 0	1304			\$3,005.00		\$106,114.68	
	2/3/2021	Expend	HAIN	20159779		/ 0	1449			\$293.01		\$105,821.67	
	2/3/2021	Expend	75847	20159789		/ 0	1456			\$6,000.00		\$99,821.67	
	2/28/2021	J/E					1720	F550 purchase transfer		\$12,000.00		\$87,821.67	
										\$183,751.88	\$93,505.38	\$87,821.67	End Bal

6. Budget Transfers

- a. Budget Transfers/Supplemental Appropriations**
- b. Over Expenditure Requests**

7. Old Business

- a. COVID-19 Update**
- b. Finance Director Position**
- c. Software Transition**
- d. Audit Status**

8. New Business

Discuss and act upon the following:

- a. Review the AHM FY 2021-22 Budget**
- b. Letter of Commitment for Budget Stabilization Program between CIRMA and Town/BOE**
- c. Community Senior Center Building Committee Authorization of Funds for Architectural Designs**
- d. Veterans Monument Park Updates**
- e. Building and Land Use Department Online Permitting System**
- f. COVID Funding Update**
- g. Budget Discussion**

Municipal YSB Formula

	Andover	Hebron	Marlborough	Totals
Pre-K-12 Enrollment as of OCT 2020	391	1,234	906	2,531
	15.45%	48.76%	35.80%	100%
Cerc Town Profile census data as of 2019	3,159	9,566	6,268	18,993
	16.63%	50.37%	33.00%	100%
Combined Avg.	16.04%	49.56%	34.40%	100.00%

FY 21/22 \$ 88,684 \$ 274,010 \$ 190,184 \$ 552,877

Andover - Budget Breakdown Prior to FY22	
1/2 Town	44,342.00
1/4 Elementary	22,171.00
1/4 RHAM	22,171.00
\$	88,684.00

Additional Service Agreement #1 Add'l Hours - 1/2 Day to a total of 13 hours 4.50 hrs. per wk. (includes Growth & Development Series)	\$10,553.00
Additional Service Agreement #2 Add'l Hours - 1/2 Day to a total of 17 hrs. per week	\$10,553.00
	\$21,106.00

**AHM YOUTH & FAMILY SERVICES
FY 2021-2022
BUDGET PROPOSAL**

ACCOUNT	INCOME
4000 · Federated Campaigns	2,500
4100 · Fundraising Events	
4120 · Fall - Auction & Concert	15,500
4130 · Winter - Holiday Auction	8,000
4140 · Spring - Annual Appeal	52,000
4150 · Summer - Golf Tourn.	19,100
4160 · Fundraising Events	27,900
4400 · Government Grants	
4440 · Local	2,000
4450 · State	81,590
4460 · Federal	125,000
4500 · Coporate/Foundations/Individual	
4510 · Corporate	4,400
4520 · Donor Advised Funds	7,500
4525 · Faith Based	8,950
4530 · Foundations/Trust	68,974
4540 · Individual	14,500
4550 · Legacy/Bequest	5,550
4560 · Non-profit	4,950
4570 · Small Business	1,000
4700 · Program Service Revenue	
4710 · Program Revenue	188,695
4720 · Local Service Contracts	248,477
Andover	88,684
Hebron	274,010
Marlborough	190,184
4730 · State Service Contracts	-
4740 · Federal Service Contracts	-
4800 · Investment Income	
4810 · Interest/Dividends	35,250
TOTAL INCOME	1,474,713

Town Agreement
FY 20/21 \$536,774
3% requested increase
FY 21/22 \$552,877

ACCOUNT	EXPENSE
5100 · Personnel	-
5110 · Salaries/Wages	1,041,938
5110 · COLA/Increases	31,258
5120 · FICA - Medicare/Soc. Sec.	79,708
5130 · CT - Unemployment	11,001
5200 · Fringe Benefits	-
5210 · Health Insurance	52,005
5215 · HSA Contributions	5,000
5220 · Dental Insurance	-
5230 · STD/LTD Disability Ins.	12,001
5240 · Workers' Comp Ins.	5,501
5250 · 401K - Match	25,003
5260 · 401K - Discretionary	19,502
6000 · Professional/Contractual	-
6010 · Investment Mgt.	15,002
6020 · Accounting	12,001
6030 · Legal	500
6040 · Contractor Services	33,700
6100 · Advertising/Promotion	3,185
6200 · Office Expense	-
6210 · Program Supplies	23,273
6220 · Office Supplies	3,000
6230 · Telephone	1,884
6240 · Postage/Shipping	1,017
6250 · Equipment Rental	3,850
6255 · Printing	1,856
6260 · Bank Fees	1,532
6270 · Credit Card Processing	3,000
6275 · Awards/Recognition	3,000
6280 · Recruiting/Pre-Employment	1,333
6300 · Technology	-
6310 · Tech. Gen	13,264
6320 · Hardware	1,500
6330 · Tech Support	8,851
6400 · Occupancy	-
6410 · Utilities	13,001
6420 · Maintenance & Repairs	14,001
6430 · Property Insurance	5,701
6500 · Travel	-
6510 · Airfare	1,400
6520 · Lodging	4,253
6530 · Mileage	1,350
6540 · Per Diem	1,080
6550 · Ground Transportation	1,620
6600 · Professional Development	6,565
6900 · Insurance	-
6910 · Liability Ins.	3,300
6920 · D&O Ins.	1,900
6930 · Prof. Liability Ins.	2,400
6940 · Auto Ins.	375
6980 · Membership/Dues	3,100
Total Expenses	1,474,713

Municipal YSB Formula

	Andover	Hebron	Marlborough	Totals
Pre-K-12 Enrollment as of OCT 2020	391	1,234	906	2,531
	<i>15.45%</i>	<i>48.76%</i>	<i>35.80%</i>	<i>100%</i>
Cerc Town Profile census data as of 2019	3,159	9,566	6,268	18,993
	<i>16.63%</i>	<i>50.37%</i>	<i>33.00%</i>	<i>100%</i>
Combined Avg.	16.04%	49.56%	34.40%	100.00%

FY 21/22	\$ 88,684	\$ 274,010	\$ 190,184	\$ 552,877
FY 20/21	93,071	259,079	184,623	
Difference	\$ (4,387)	\$ 14,931	\$ 5,561	



**CONNECTICUT
INTERLOCAL
RISK
MANAGEMENT
AGENCY**

545 Long Wharf Drive, 8th Floor
New Haven, CT 06511-5950
Phone: 203-946-3700
www.CIRMA.org

March 12, 2021

Letter of Commitment for Budget Stabilization Program between the
Connecticut Interlocal Risk Management Agency (CIRMA)
and the
Town of Andover and Andover Board of Education
Effective 7/01/21-22 – 7/01/23-24

CIRMA certifies that the Town is eligible for the Budget Stabilization Program for Liability-Automobile-Property (LAP) and Workers' Compensation (WC), which includes enhanced risk management services, and a multiple-year coverage period with stabilized rates applicable to annual contributions.

This program provides the following benefits to help the Town address their LAP and WC losses:

- The Town receives a customized risk management program to reduce loss costs and insurance premiums.
- The Town secures a stable multi-year risk management budget to facilitate municipal financial planning.
- The Town re-allocates savings from loss costs and insurance premiums to risk management programs and other municipal operational expenses.
- The Town enhances its community goodwill and public image through improved risk management practices, reduced losses, and premium savings.

CIRMA's Commitment

- This is a multi-year commitment by CIRMA to assist the Town in implementing and monitoring the risk management program and return to the Town the risk management results.
- CIRMA agrees, in partnership with the Town, to establish a risk management plan to create a safe municipal environment and reduce losses.
- CIRMA agrees to cap premium increases to the LAP and WC policies as follows:
 - 2021-2022: LAP 3%, WC -5% over 2020-2021, plus exposure
 - 2022-2023: LAP 5%, WC 3% over 2021-2022, plus exposure
 - 2023-2024: LAP 5%, WC 3% over 2022-2023, plus exposure
- LAP premium increases are exclusive of any variations in the equipment breakdown premium provided through Hartford Steam Boiler, excess liability premium for limits above \$11M and any separately placed policies.

- These are maximum increases possible; actual increases may be less.
- Endorsements to the LAP policy are premium neutral, except material exposure changes, which are in addition to the above increases for both LAP and WC.
- This agreement is subject to modification based on material changes in the State of Connecticut General Statutes and/or material changes in CIRMA's reinsurance terms, conditions, and/or premiums.

Town Commitment

- The Town agrees not to bid the LAP and WC insurance programs referenced herein for the time period noted above in accordance with CIRMA's Budget Stabilization Program.
- The Town agrees that the only way to reduce losses is through effective implementation of a risk management program.
- The Town agrees to commit sufficient resources to support and implement the risk management initiatives agreed upon with CIRMA.
- The Town acknowledges that this is a multi-year approach to reducing losses and to creating a safe municipal environment.

In the event the Town bids this contract during this program period, this mutual commitment ceases. Additionally, CIRMA reserves the right to terminate or modify the program for the following reasons:

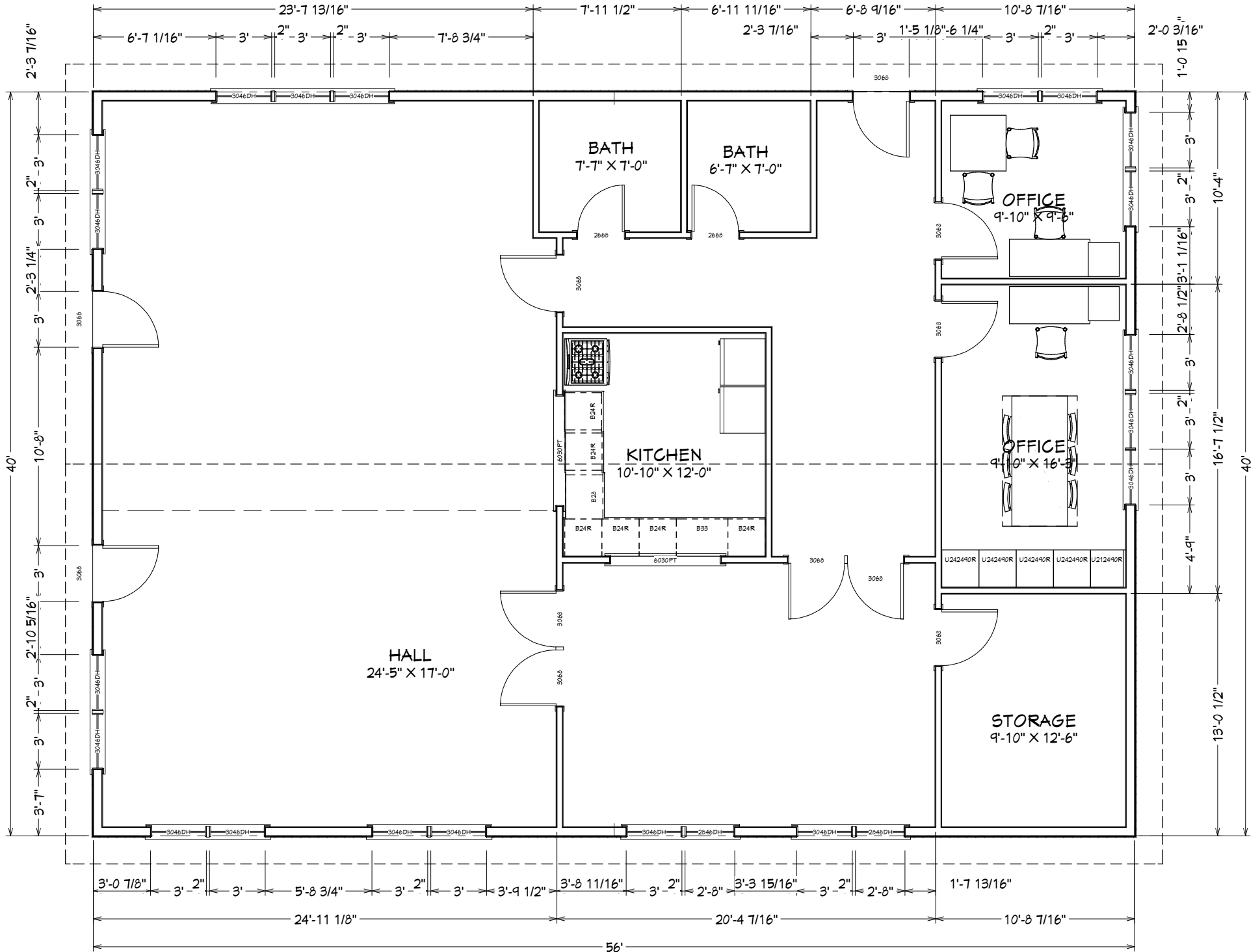
- If the Town does not implement the agreed upon risk management initiatives.
- If the Town fails to make timely payment of premiums.
- If the Town possesses an unmanaged high risk/non-standard exposure.

 David Demchak
 President and CEO
 CIRMA

 Mr. Eric Anderson
 Town Administrator
 Town of Andover

 Date

 Date



Return to
Town of Andover
17 School Road
Andover, Connecticut 06232

QUIT-CLAIM DEEDSTATUTORY FORM

The State of Connecticut, Department of Transportation, Joseph F. Marie, Commissioner under authority granted by Section 13a-80 of the General Statutes of Connecticut, as revised, acting herein by Thomas A. Harley, P.E., Chief Engineer, Bureau of Engineering and Construction, Department of Transportation, duly authorized, for good and valuable consideration Grants for Municipal Purposes only, to the Town of Andover, a Municipal corporation existing under the laws of the State of Connecticut and having its territorial limits within the County of Tolland and State of Connecticut, with QUIT-CLAIM COVENANTS,

That certain parcel of land, situated in the Town of Andover, County of Tolland and State of Connecticut located on the southerly side of U.S. Route 6, Jonathan Trumbull Highway, at Conn. Rte 316, Hebron Road, containing 26,119 square feet, more or less and more particularly shown on a map to be filed in the Andover Town Clerk's Office entitled "TOWN OF ANDOVER MAP SHOWING LAND RELEASED TO TOWN OF ANDOVER BY THE STATE OF CONNECTICUT DEPARTMENT OF TRANSPORTATION U.S. ROUTE 6 - JONATHAN TRUMBULL HIGHWAY @ CONN. RTE 316 - HEBRON RD SCALE 1:500 JULY 2008 MICHAEL W. LONERGAN, P.E. (ACTING) CHIEF ENGINEER - BUREAU OF ENGINEERING AND HIGHWAY OPERATIONS" TOWN NO. 1, PROJ. NO. 1-101, SERIAL NO. 3A, SHEET NO. 1 OF 1, bounded and described as follows:

- NORTHERLY** by U.S. Route 6 Jonathan Trumbull Highway, 291 feet, more or less, by a line designated "RELEASE LINE & PROPOSED HIGHWAY LINE", as shown on said map.
- SOUTHEASTERLY** by lands now or formerly of the Town of Andover and State of Connecticut Department of Environmental Protection, a total of 336 feet, more or less, by lines designated "RELEASE LINE" and "RELEASE LINE & FORMER HIGHWAY LINE", as shown on said map.
- WESTERLY** by Conn. Rte 316, Hebron Road, a total of 158 feet, more or less, by a line designated "RELEASE LINE & PROPOSED HIGHWAY LINE", as shown on said map.
- NORTHWESTERLY** by Conn. Rte 316, Hebron Road, at the intersection of U.S. Route 6, Jonathan Trumbull Highway, 8 feet, more or less, by a line designated "RELEASE LINE & PROPOSED HIGHWAY LINE", as shown on said map.

For the State's source of title to the premises herein conveyed, reference is made to acquisitions from the Town of Andover, as contained in a Quit-Claim Deed dated August 11, 1934 and recorded in Volume 7 at Page 346 of the Andover Land Records, and through eminent domain proceedings against Gary Sanders et al, as evidenced by a Certificate of Condemnation dated January 10, 2001 and recorded in Volume 76 at Page 771 of said land records.

Town of Andover
I-101-3A

The above-described premises are conveyed subject to such rights and easements as may appear of record and to any state of facts which an inspection of the premises may show

All rights of Ingress and Egress are specifically denied, directly to and from U S Route 6, Jonathan Trumbull Highway, and a total distance of 91 feet, more or less of Conn Rte 316 Hebron Road, from and to the land herein conveyed

The above-described premises are conveyed subject to any and all provisions of any ordinance, municipal regulation, or public or private law.

IN WITNESS WHEREOF, the State of Connecticut, Department of Transportation, acting herein by Thomas A. Harley, P E, Chief Engineer, Bureau of Engineering and Construction, duly authorized, has caused its seal to be hereto affixed and this instrument to be executed in its behalf this 23 day of July, A.D. 2009

Signed, Sealed and Delivered
in the presence of

[Signature]
C. O. W. [unclear]

[Signature]
PATRICIA L. PROETT

State of Connecticut
Department of Transportation
Joseph E. Marie
Commissioner

By [Signature] (L.S.)
Thomas A. Harley, P.E.
Chief Engineer
Bureau of Engineering and
Construction
Department of Transportation
Duly authorized

STATE OF CONNECTICUT)
COUNTY OF HARTFORD) as Newington

The foregoing instrument was acknowledged before me this 23rd day of July, A.D. 2009, by Thomas A. Harley, P.E. Chief Engineer, Bureau of Engineering and Construction, Department of Transportation of the State of Connecticut

My Commission Expires 12/31/11

[Signature]
Notary Public Tommy M. Martinez

This conveyance is made with the advice and consent of the undersigned in conformity with Section 13a-80 of the General Statutes of Connecticut, as revised

[Signature] 10/1/09
Secretary (Date)
Office of Police and Management
State of Connecticut

State Properties Review Board

By [Signature] 10/1/09
EDWIN S. GREENBERG
CHAIRMAN

APPROVED AS TO FORM:

[Signature]
Attorney General
Date 10/23/09

Conveyance Tax Received
State -0-
Town -0-

2 of 2 RECEIVED FOR RECORD
11-19-09 @ 11:05PM
[Signature]
Asst. TOWN CLERK

Property Location 4 HEBRON RD
 Vision ID 963

Account # 963

Map ID 33/ 32/ 1/1

Bldg # 1

Bldg Name
 Sec # 1 of 1

Card # 1 of 1

State Use 9030
 Print Date 3/16/2021 11:05:58 A

CURRENT OWNER			TOPO	UTILITIES	STRT / ROAD	LOCATION	CURRENT ASSESSMENT				6001 ANDOVER, CT					
ANDOVER TOWN OF 17 SCHOOL ROAD ANDOVER CT 06232			SUPPLEMENTAL DATA				EX COM LN	Code 21	Appraised 53,400	Assessed 37,400	VISION					
			Alt Prcl ID R001 LISTNO 274 STATECD 1-33 FIREDIST 0 FILETYPE R BASEMNT GIS ID	BSMNTCD FOUNDN CALLBAC 963 Assoc Pld#												
RECORD OF OWNERSHIP			BK-VOL/PAGE	SALE DATE	Q/U	V/I	SALE PRICE	VC	PREVIOUS ASSESSMENTS (HISTORY)							
ANDOVER TOWN OF CONNECTICUT STATE OF-DOT MORELLI EDWARD & SANDERS GARY			0111 0477	11-18-2009	U	V	0	28	Year	Code	Assessed	Year	Code	Assessed		
			0076 0771	02-09-2001	U	V	0	2020	21	37,400	2016	21	37,400	2015	21	33,700
			0460 0634	12-14-1987	Q		140,000	00	Total		53,400	Total		37,400		
			Total						37400		Total		37400			
			Total								Total		33700			
EXEMPTIONS				OTHER ASSESSMENTS				This signature acknowledges a visit by a Data Collector or Assessor								
Year	Code	Description	Amount	Code	Description	Number	Amount	Comm Int								
Total			0.00													
ASSESSING NEIGHBORHOOD																
Nbhd	Nbhd Name	B	Tracing	Batch												
12																
NOTES												Appraised Bldg. Value (Card)		0		
BOUGHT BY "STATE" IN FEBRUARY FOR RT 6 CONSTRUCTION												Appraised Xf (B) Value (Bldg)		0		
												Appraised Ob (B) Value (Bldg)		0		
												Appraised Land Value (Bldg)		53,400		
												Special Land Value		0		
												Total Appraised Parcel Value		53,400		
												Valuation Method		C		
												Total Appraised Parcel Value		53,400		
BUILDING PERMIT RECORD								VISIT / CHANGE HISTORY								
Permit Id	Issue Date	Type	Description	Amount	Insp Date	% Comp	Date Comp	Comments	Date	Id	Type	Is	Cd	Purpost/Result		
1286	05-15-2002	DE	Demolish	7,000	10-01-2002	100	10-01-2002	DEMOLISH HOUSE	01-25-2021	KJ			00	Measur+Listed		
									03-04-2016	BL			99	Field Review		
									06-30-2011	TMM	03		99	Field Review		
									01-08-2007	JL			99	Field Review		
									04-10-2001	TG			00	Measur+Listed		
LAND LINE VALUATION SECTION																
B	Use Code	Description	Zone	Land Type	Land Units	Unit Price	Size Adj	Site Index	Cond.	Nbhd.	Nbhd. Adj	Notes	Location Adjustment	Adj Unit P	Land Value	
1	9030	Municipal	B		0.170 AC	67,000	4.68832	5	1.00	12	1.000		1.0000		53,400	
Total Card Land Units					0.170 AC	Parcel Total Land Area					0.1700	Total Land Value				53,400

CONSTRUCTION DETAIL			CONSTRUCTION DETAIL (CONTINUED)							
Element	Cd	Description	Element	Cd	Description					
Style:	99	Vacant Land								
Model	00	Vacant								
Grade:										
Stories:										
Occupancy										
Exterior Wall 1										
Exterior Wall 2										
Roof Structure:										
Roof Cover										
Interior Wall 1										
Interior Wall 2										
Interior Flr 1										
Interior Flr 2										
Heat Fuel										
Heat Type:										
AC Type:										
Total Bedrooms										
Total Bthms:										
Total Half Baths										
Total Xtra Fbtrs										
Total Rooms:										
Bath Style:										
Kitchen Style:										
			CONDO DATA							
Parcel Id			C	Owne	0.0					
				B	S					
Adjust Type	Code	Description	Factor%							
Condo Flr										
Condo Unit										
			COST / MARKET VALUATION							
Building Value New			0							
Year Built			0							
Effective Year Built										
Depreciation Code										
Remodel Rating										
Year Remodeled										
Depreciation %										
Functional Obsol			0							
External Obsol			0							
Trend Factor			1							
Condition										
Condition %			0							
Percent Good										
RCNLD			0							
Dep % Ovr										
Dep Ovr Comment										
Misc Imp Ovr										
Misc Imp Ovr Comment										
Cost to Cure Ovr										
Cost to Cure Ovr Comment										
OB - OUTBUILDING & YARD ITEMS(L) / XF - BUILDING EXTRA FEATURES(B)										
Code	Description	U/B	Units	Unit Price	Yr Blt	Cond. Cd	% Gd	Grade	Grade Adj.	Appr. Value
BUILDING SUB-AREA SUMMARY SECTION										
Code	Description	Living Area	Floor Area	Eff Area	Unit Cost	Undeprec Value				
Totl Gross Liv / Lease Area		0	0	0						

No Sketch

**AGENT ORANGE
ADVOCATE
GERRY WRIGHT
www.bricksrus.com**

**AGENT ORANGE
ADVOCATE
GERRY WRIGHT**

www.bricksrus.com

West

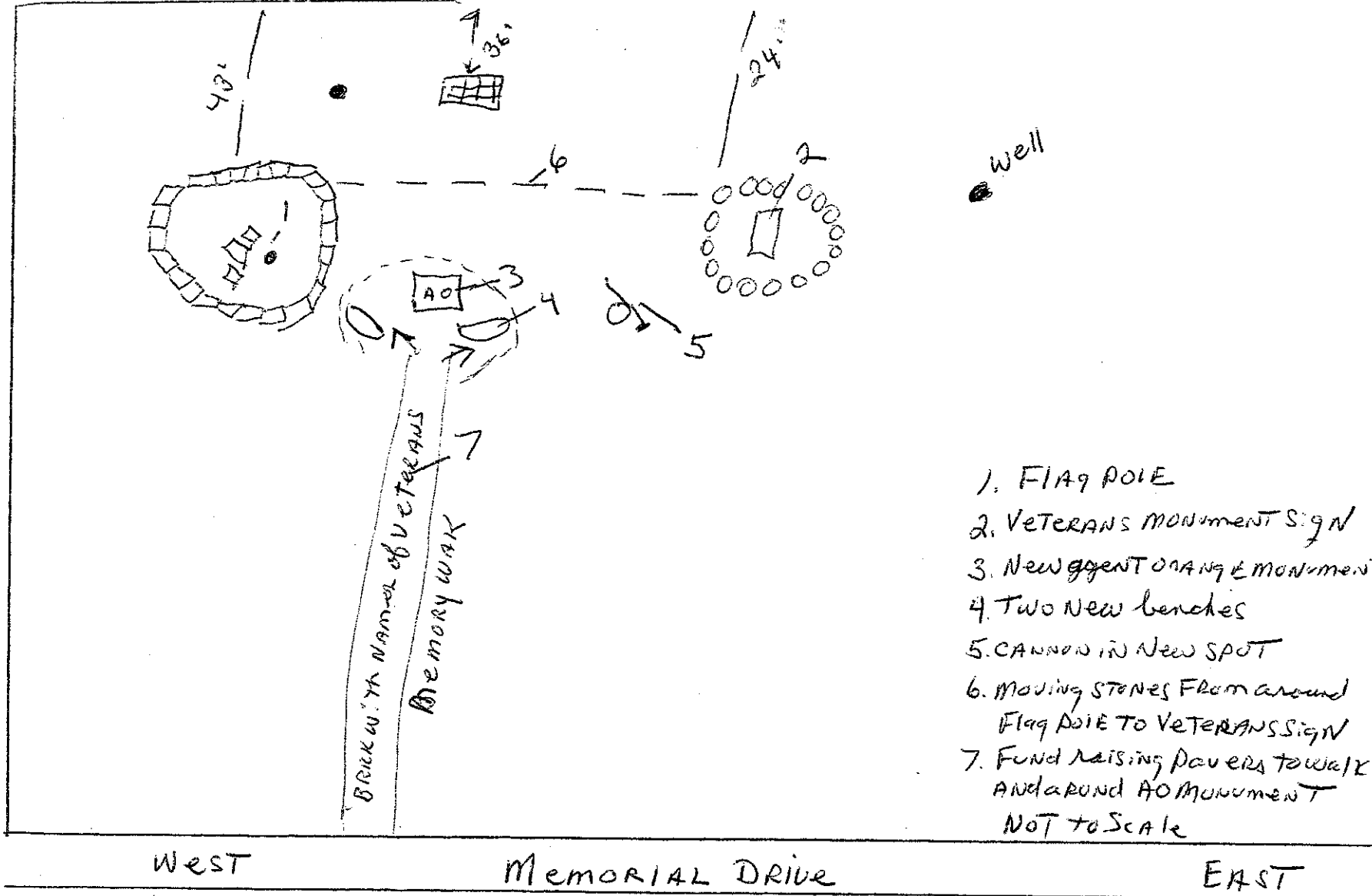
RT 6

East

North

RT 316

South



1. FLAG POLE
 2. VETERANS MONUMENT SIGN
 3. NEW GENT ORANGE MONUMENT
 4. TWO NEW BENCHES
 5. CANNON IN NEW SPOT
 6. MOVING STONES FROM AROUND FLAG POLE TO VETERANS SIGN
 7. FUND RAISING PAVERS TO WALK AROUND AMONUMENT
- NOT TO SCALE

West

Memorial Drive

East

GERALD WRIGHT
 3-16-21 866-982-394

PERMITLINK SERVICES CONTRACT

This PermitLink Services Contract (“PSC”) governs the agreement by and between Point Software, Inc., a Massachusetts corporation with its principal place of business in East Longmeadow, Massachusetts (“POINT”) and the Town of Andover, with its principal place of business in Town of Andover, Connecticut (“CLIENT”).

Section 1. Term and Termination:

The term of this PSC shall begin as of its execution date and will continue until June 30, 2021. Thereafter, this Agreement shall renew for successive one-year periods beginning on the first (1st) day of each fiscal year of CLIENT provided, however, the CLIENT may terminate the PSC at any time upon ninety (90) days’ prior written notice to POINT. The CLIENT shall not, however, cancel the PSC at any time prior to the first six (6) month anniversary of this Agreement. If termination occurs at any time prior to the six (6) month anniversary, the CLIENT will pay POINT \$3,000.00 (three thousand dollars and zero cents).

CLIENT agrees that it has been granted a “license to use” POINT’s PSC software. POINT represents to CLIENT that it has clear title and ownership to the software that is being licensed hereunder free of all liens and encumbrances. Upon termination by CLIENT of this PSC, CLIENT shall have no further right to use the license granted hereunder. If any payments to POINT due hereunder are not paid by CLIENT within forty-five (45) days of receipt of any invoice, POINT shall be permitted to suspend or terminate CLIENT’s license hereunder.

CLIENT’s access to the software shall terminate on the effective termination date and as of such date CLIENT shall have no further access to the software. Any proprietary content or information that was obtained as a result of the license to use the software in CLIENT’s possession shall be destroyed.

Section 2. PSC Fees Charged for Software Use:

CLIENT agrees to pay POINT the applicable PSC Fee set forth on Schedule A hereto for each permit issued by CLIENT using the software during the term of the PSC contract. POINT will guarantee the fee amounts set forth on Schedule A for two (2) years from the date hereof. After the first (2) years of this Agreement, POINT reserves the right to modify the cost of any PSC Fee with ninety (90) days prior written notice to CLIENT. Termination of the PSC shall not relieve CLIENT of its obligation to pay the PSC Fees for permits entered to the system during the term of the PSC.

CLIENT agrees that during the term of the PSC, the list of permits and services provided by POINT may be modified to include additional permits by the integration and use of such fee based forms or permits within the software and without amendment or inclusion of such permits on Schedule A. Unless otherwise agreed the Base.

PSC fee as defined on Schedule A will be paid to POINT for the use of any permits or forms issued using the software even if not specifically listed in Schedule A.

On a monthly basis, POINT shall tally the number of permits issued by the CLIENT and bill CLIENT a net due invoice for the total cost of the permit count multiplied by the applicable PSC fee.

Section 3. FOIA Compliance:

Each permit maintained by the software shall be considered a public record that shall be prepared, owned and retained by the Town.

As required pursuant to Connecticut General Statutes Section 1-200, et seq., the data will be available for public inspection and copying during Town Hall business hours using Town owned computers connected to a cloud-based solution maintained and managed by POINT. There will be no charge for access to this information or to produce digital copies of the permits maintained in the system as pdf files.

Section 4. Records Retention Policy:

All data managed by the system is subject to the municipal public records retention policy set by the Connecticut State Public Records Administrator. The Town will own and maintain those permits stored on the system. At any time during the term of the Agreement the Town will have the ability to print pdf copies of any permits in the system for local use and retained record storage.

Upon termination of this PSC, CLIENT access to the Software and data shall expire. Data owned by the CLIENT shall survive termination for a period of one hundred eighty (180) days.

~~After such~~ During the one hundred eighty (180) day period, CLIENT may, at its expense, obtain any data for CLIENTS further use subject to terms and conditions outlined within the Data Extraction clause of this Agreement.

Section 5. PSC User Licensing

POINT will furnish CLIENT with (4) user licenses as of the effective date of this Agreement. Thereafter, POINT shall issue one (1) additional license for each additional one hundred (100) PSC Fee Based Permit applications processed above the first three hundred (300) permit applications processed during the preceding twelve (12) month period. The total number of licenses issued is subject to fluctuation; as determined by total number of paid applications processed by CLIENT during the preceding twelve (12) months.

POINT reserves the right to suspend or terminate user licensing if permit counts are less than three (3) permits per month per user. If for a period of sixty (60) days no permit is issued under a PSC license, such license shall terminate.

CLIENT may purchase additional user licenses beyond what is provided through calculation of annual permit counts. Costs for CLIENT purchased licensing are set forth on the PSC Schedule A Part B – CLIENT Option License Costs.

Section 6. Data Extraction:

In the event of termination of this PSC, POINT shall permit CLIENT to extract its data on the following terms and conditions:

- CLIENT shall be responsible for all costs associated with data conveyance to comply with Record Retention Laws.
- CLIENT may print and retain any documents as PDF files at no charge during the term of the PSC.
- On termination of the PSC and subject to CLIENT paying those costs, POINT will extract columnar ASCII data files for each POINT form or permit that is capable of being extracted as requested by CLIENT. This data shall be presented in any of the following data formats: CSV, tab delimited text file, or Excel spreadsheet files.
- CLIENT shall pay POINT a fee of \$100.00 for each permit type or form needing data extraction. If the number of permit types needing extraction exceeds fifteen (15) the cost for data extra will be capped at \$1,500.00 for each data extraction. Subsequent requests for data previously extracted shall be treated as new data extraction occurrences.
- Data extraction shall be limited to forms or permits that are created from POINT data storage.
- Scanned documents, picture files and any non ASCII based data storage such as but not limited to binary data is excluded from data extraction.
- POINT shall not be obligated to convey such data to CLIENT until payment has been made in full for such services.
- POINT shall not be responsible for any explanation of the extracted data but will warranty the information contained therein is accurate to the date of extraction.

Section 7. Kiosk/Public Portal:

POINT shall provide a free public portal in conjunction with this PSC for inquiry and submission purposes. This portal shall allow registered users to access permits maintained by the system that are considered public record.

The portal shall also provide a user with the ability to select a parcel and complete and submit an on-line application for each fee based permit.

Section 8. Services Included:

During the term of this PSC, POINT will provide ALRUS (Annual License Renewal and Update Services) for any authorized and licensed copies of its software products. PSC will include telephone and email support during normal business hours of POINT, excluding holidays, some exceptions apply. PSC requests will be handled by POINT in a timely fashion. POINT reserves the right to decide what level of support action shall occur in solving all reported problems. Onsite correction will occur only when deemed necessary by POINT and may be subject to travel expenses.

PSC provides for the correction of program errors or programming flaws which prevent the software from operating in accordance with the program design.

CLIENT agrees POINT may update CLIENT's software to correct problems reported or detected and/or add enhancements to the software. CLIENT agrees to assist POINT in this effort and agrees to accept all updates as instructed by POINT.

Section 9. Services Excluded:

POINT shall NOT provide the following:

- Custom programming or redesign of the software to new functional specifications requested by the CLIENT. Such requests are deemed customization and will be subject to consulting and programming charges to be billed separately.
- Data loss caused by CLIENT's hardware or machinery failure.
- Correction for CLIENT's data input errors. Should POINT be required to correct these faults the time would be subject to consulting and programming charges to be quoted and billed separately by POINT.
- Any programming time, data entry or post conversion data correction to correct legal file data extracted from the system.
- Programming to address reorganization or data indexing to sustain history on municipal wide parcel identifications changes.
- Diagnosis or administration of CLIENT's hardware failure or the cost or repair of such equipment. Hardware purchased through POINT shall be supplied with conditional warranties of service from the equipment manufacturer. All warranty coverage of hardware related items is between CLIENT and the manufacturer.

- POINT will provide nightly backups in conjunction with the use of this software. In the event of catastrophic hardware or network failure, POINT does not warranty that data maintained by the software would be recoverable.

Section 10. Exclusion of Warranties/Limitations of Liability:

THE SOFTWARE IS PROVIDED “AS IS” AND POINT GIVES NO WARRANTIES, EITHER EXPRESS OR IMPLIED, WITH REGARD TO ANY LICENSED PROGRAM AND EXPRESSLY EXCLUDES ALL WARRANTIES OR MERCHANTABILITY AND FITNESS FOR ANY PARTICULAR PURPOSE, EXCEPT THAT THE SOFTWARE WILL OPERATE IN ACCORDANCE WITH PROGRAM DESIGN. POINT SHALL HAVE NO LIABILITY WITH RESPECT TO ITS OBLIGATIONS UNDER THIS AGREEMENT FOR CONSEQUENTIAL, EXEMPLARY, OR INCIDENTAL DAMAGES, EVEN IF IT HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. THE ENTIRE RISK AS TO THE FUNCTIONAL PERFORMANCE OF THE PROGRAM IS WITH CLIENT. POINT DOES NOT WARRANT THAT THE OPERATION OF THE PROGRAM SHALL BE UNINTERRUPTED OR ERROR FREE, BUT SUCH ERRORS SHALL NOT INTERFERE WITH THE INTENDED USE OF THE SOFTWARE, PURSUANT TO THE OBLIGATIONS OF POINT UNDER THE TERMS AND CONDITIONS OF AN UPDATE AND SUPPORT AGREEMENT.

Section 11. Limitation of Liability:

POINT shall have no liability or responsibility of any kind to CLIENT or any other person or entity for any loss or damage directly or indirectly caused by, or resulting from the use or operation of the software, including without limitation, any injuries to persons or property, interruption of service, loss of business or anticipatory profits or consequential or incidental damages.

Section 12. Remedies:

No remedy referred to in this Agreement is intended to be exclusive, but each shall be cumulative and in addition to any other remedy referred to herein or otherwise available at law or in equity. No delay by POINT or CLIENT in exercising any of its rights or remedies hereunder upon a breach by the other party shall be deemed to be a waiver of such rights or remedies. No express or implied waiver by either party of any breach by the other party hereunder shall in any way be, or construed to be, a waiver of future or subsequent breach.

In addition, in any case where CLIENT has provided, allowed use of the software for purposes other than the authorized licensed use of the software, POINT may terminate this Agreement and demand payment for any remaining term amounts not yet billed together with all costs of collection and enforcement of POINT’S rights to cease such unauthorized use, including all attorney fees incurred by POINT.

Disputes requiring legal remedy will be settled by arbitration before a single arbitrator, administered by the American Arbitration Association under its Commercial Arbitration Rules

including the Emergency Interim Relief Procedures. Judgment on the award may be entered in any court with jurisdiction authority for CLIENT or POINT.

Section 13. Notices:

All notices required or permitted to be given or delivered to any party hereunder shall be in writing, and shall be deemed to be given when delivered by hand, or when deposited in the United States Mail, certified or postage prepaid or when delivered to any reputable overnight mail or package delivery service, to the parties at the following addresses, or such other address as either party shall hereafter furnish to the other in writing:

POINT POINT SOFTWARE, INC.
200 North Main St., Suite 1103 West
East Longmeadow, MA 01028
Attention: James F. Regan, President

CLIENT Registered address of CLIENT

POINT: _____
James F. Regan, President

CLIENT: _____
Authorized Agent

Date:

Date:

Printed Name

Title

*The individual signing this Agreement certifies to POINT that he/she has the legal authority to execute and bind this Agreement on behalf of CLIENT.

Town of Andover, Connecticut

PermitLink™

Additional users will be prorated for billing changes to the renewal date during the term of the initial contract.

PermitLink™ (1 Year Contract)	
Standard PermitLink software cost	Waived
PermitLink Software implementation, setup & training	Waived
Implementation of standard pre-built, non-customized forms	N/C
One (1) PermitLink User License per 100 permits in the system at a \$10 per permit Point Fee (includes cloud hosting, annual support & system upgrade and Caché licensing fees based on a minimum of four hundred (400) permits annually).	\$10.00 Per Permit
Additional Forms customization (one-time charge @ \$300.00-\$750.00 each) Depending on # of pages in the form and level of calculation complexity.	As Described
Total upfront charges (Including software implementation, setup, user licenses, cloud server and training)	0.00

Note 1: Costs based on software as delivered and under a License to Use basis premised on Annual License Renewals and Update Services. Point will correct any programming faults in the software and include enhancements to the software at Points discretion which result from ideas and/or concepts that benefit the product. Specialized modification requests and/or customization of the product specific to an individual customer is subject to technical time billing charges and at the option of Point Software to incorporate such changes. Point reserves the right to disable the Use of the Software for any non-payment of invoicing more than forty-five (45) days old.

SCHEDULE A

Part A - Fee Based Permits (*)

Unless otherwise negotiated the Base PSC Fee for Permits not listed is \$ 10.00 per permit.

Type	PSC Fee
• Building Permit	\$10.00
• Electrical Permit	\$10.00
• Plumbing Permit	\$10.00
• Mechanical Permit	\$10.00
• Sign Permit	\$10.00
• Zoning Permit	\$10.00
• Certificate of Occupancy	\$ 0.00
• Inspection Forms	\$ 0.00
• Special Permit	\$10.00
• Wetlands Permit	\$10.00
• Subdivision Permit	\$10.00
• Demolition Permit	\$10.00

(*) Additional Permits may be added to this list and shall be part of the PSC fees to be paid to POINT based on their integration and Use within the Software. Unless otherwise stated the Base PSC will apply to these permits.

Part B – CLIENT Optional License Costs

Based on the number of annual permits issued the costs for database licensing is included as part of the cost of PSC Fees. One License will be granted to CLIENT for each 100 permits issued at the PSC Base Cost.

CLIENT may increase the number of Licenses needed and may purchase additional database licensing at their expense. Each additional license that the CLIENT elects to purchase shall cost:

- One (1) Year Initial Cost: \$1,000.00 per user license
- Licensing Costs paid for the CLIENT are non-refundable

City	Estimated Allocations
Bridgeport	\$85,162,538
Bristol	\$16,696,137
Danbury	\$16,031,885
East Hartford	\$14,427,530
Fairfield	\$13,003,677
Greenwich	\$20,636,503
Hamden	\$11,931,157
Hartford	\$92,589,710
Manchester	\$14,288,058
Meriden	\$27,459,923
Middletown	\$12,031,417
Milford	\$12,849,399
New Britain	\$42,811,852
New Haven	\$94,766,334
New London	\$21,811,153
Norwalk	\$22,097,449
Norwich	\$21,465,852
Stamford	\$24,360,497
Stratford	\$15,328,820
Waterbury	\$55,820,838
West Hartford	\$24,828,317
West Haven	\$18,761,332
Total	\$679,160,378

City/Town	County	Allocation
Andover town	Tolland County	\$319,500
Ansonia town	New Haven County	\$1,841,763
Ashford town	Windham County	\$420,108
Avon town	Hartford County	\$1,804,442
Barkhamsted town	Litchfield County	\$356,031
Beacon Falls town	New Haven County	\$614,316
Berlin town	Hartford County	\$2,017,705
Bethany town	New Haven County	\$547,770
Bethel town	Fairfield County	\$1,954,911
Bethlehem town	Litchfield County	\$335,889
Bloomfield town	Hartford County	\$2,094,223
Bolton town	Tolland County	\$482,211
Bozrah town	New London County	\$269,146
Branford town	New Haven County	\$2,754,648
Bridgewater town	Litchfield County	\$161,428
Brookfield town	Fairfield County	\$1,675,793
Brooklyn town	Windham County	\$816,718
Burlington town	Hartford County	\$958,104
Canaan town	Litchfield County	\$103,966
Canterbury town	Windham County	\$501,464
Canton town	Hartford County	\$1,012,407
Chaplin town	Windham County	\$221,063
Cheshire town	New Haven County	\$2,857,034
Chester town	Middlesex County	\$415,962
Clinton town	Middlesex County	\$1,276,123
Colchester town	New London County	\$1,560,868
Colebrook town	Litchfield County	\$138,226
Columbia town	Tolland County	\$531,084
Cornwall town	Litchfield County	\$134,474
Coventry town	Tolland County	\$1,224,979
Cromwell town	Middlesex County	\$1,366,364
Darien town	Fairfield County	\$2,145,268
Deep River town	Middlesex County	\$438,670
Derby town	New Haven County	\$1,218,265
Durham town	Middlesex County	\$707,421
East Granby town	Hartford County	\$507,487
East Haddam town	Middlesex County	\$888,300
East Hampton town	Middlesex County	\$1,263,781
East Haven town	New Haven County	\$2,820,700
East Lyme town	New London County	\$1,822,807
East Windsor town	Hartford County	\$1,152,015
Eastford town	Windham County	\$176,732

Easton town	Fairfield County	\$742,570
Ellington town	Tolland County	\$1,625,834
Enfield town	Hartford County	\$4,310,579
Essex town	Middlesex County	\$658,351
Farmington town	Hartford County	\$2,517,392
Franklin town	New London County	\$189,567
Glastonbury town	Hartford County	\$3,404,507
Goshen town	Litchfield County	\$282,672
Granby town	Hartford County	\$1,136,119
Griswold town	New London County	\$1,138,785
Groton town	New London County	\$3,794,897
Guilford town	New Haven County	\$2,185,255
Haddam town	Middlesex County	\$808,919
Hampton town	Windham County	\$181,866
Hartland town	Hartford County	\$209,314
Harwinton town	Litchfield County	\$535,132
Hebron town	Tolland County	\$938,357
Kent town	Litchfield County	\$274,181
Killingly town	Windham County	\$1,711,633
Killingworth town	Middlesex County	\$628,336
Lebanon town	New London County	\$705,348
Ledyard town	New London County	\$1,443,574
Lisbon town	New London County	\$416,653
Litchfield town	Litchfield County	\$799,144
Lyme town	New London County	\$228,665
Madison town	New Haven County	\$1,780,154
Mansfield town	Tolland County	\$2,516,405
Marlborough town	Hartford County	\$625,473
Middlebury town	New Haven County	\$769,919
Middlefield town	Middlesex County	\$431,858
Monroe town	Fairfield County	\$1,918,775
Montville town	New London County	\$1,827,348
Morris town	Litchfield County	\$222,544
Naugatuck town	New Haven County	\$3,071,383
New Canaan town	Fairfield County	\$1,997,663
New Fairfield town	Fairfield County	\$1,370,215
New Hartford town	Litchfield County	\$657,166
New Milford town	Litchfield County	\$2,646,535
Newington town	Hartford County	\$2,963,369
Newtown town	Fairfield County	\$2,753,759
Norfolk town	Litchfield County	\$160,935
North Branford town	New Haven County	\$1,396,675
North Canaan town	Litchfield County	\$320,981

North Haven town	New Haven County	\$2,338,291
North Stonington town	New London County	\$513,016
Old Lyme town	New London County	\$721,342
Old Saybrook town	Middlesex County	\$993,352
Orange town	New Haven County	\$1,374,954
Oxford town	New Haven County	\$1,308,704
Plainfield town	Windham County	\$1,493,335
Plainville town	Hartford County	\$1,731,182
Plymouth town	Litchfield County	\$1,145,104
Pomfret town	Windham County	\$414,974
Portland town	Middlesex County	\$914,958
Preston town	New London County	\$456,640
Prospect town	New Haven County	\$957,906
Putnam town	Windham County	\$927,003
Redding town	Fairfield County	\$900,049
Ridgefield town	Fairfield County	\$2,464,274
Rocky Hill town	Hartford County	\$1,986,012
Roxbury town	Litchfield County	\$212,473
Salem town	New London County	\$403,126
Salisbury town	Litchfield County	\$355,438
Scotland town	Windham County	\$165,081
Seymour town	New Haven County	\$1,622,872
Sharon town	Litchfield County	\$265,493
Shelton town	Fairfield County	\$4,060,785
Sherman town	Fairfield County	\$358,400
Simsbury town	Hartford County	\$2,507,322
Somers town	Tolland County	\$1,064,735
South Windsor town	Hartford County	\$2,583,050
Southbury town	New Haven County	\$1,932,301
Southington town	Hartford County	\$4,327,857
Sprague town	New London County	\$282,277
Stafford town	Tolland County	\$1,174,230
Sterling town	Windham County	\$373,408
Stonington town	New London County	\$1,832,384
Suffield town	Hartford County	\$1,561,362
Thomaston town	Litchfield County	\$743,952
Thompson town	Windham County	\$926,016
Tolland town	Tolland County	\$1,443,277
Torrington town	Litchfield County	\$3,361,262
Trumbull town	Fairfield County	\$3,522,098
Union town	Tolland County	\$82,837
Vernon town	Tolland County	\$2,898,699
Voluntown town	New London County	\$247,820

Wallingford town	New Haven County	\$4,376,434
Warren town	Litchfield County	\$137,732
Washington town	Litchfield County	\$338,456
Waterford town	New London County	\$1,850,847
Watertown town	Litchfield County	\$2,130,458
Westbrook town	Middlesex County	\$678,196
Weston town	Fairfield County	\$1,012,210
Westport town	Fairfield County	\$2,812,999
Wethersfield town	Hartford County	\$2,567,845
Willington town	Tolland County	\$578,970
Wilton town	Fairfield County	\$1,811,057
Winchester town	Litchfield County	\$1,046,964
Windham town	Windham County	\$2,424,978
Windsor Locks town	Hartford County	\$1,269,113
Windsor town	Hartford County	\$2,836,892
Wolcott town	New Haven County	\$1,637,682
Woodbridge town	New Haven County	\$863,913
Woodbury town	Litchfield County	\$938,160
Woodstock town	Windham County	\$775,843
	Total	\$191,247,380

Name	Allocation						
Fairfield County	\$182,953,432						
Hartford County	\$172,943,603		**Distributed in each county on a per capita basis				
Litchfield County	\$34,974,475						
Middlesex County	\$31,503,462						
New Haven County	\$165,774,857						
New London County	\$51,435,071						
Tolland County	\$29,231,410						
Windham County	\$22,649,150						
Total	\$691,465,459						

School District	Estimated Allocation
Regional High School District 19	\$803,000
Andover School District	\$0
Ansonia School District	\$7,358,000
Ashford School District	\$471,000
Avon School District	\$711,000
Barkhamsted School District	\$58,000
Berlin School District	\$822,000
Bethany School District	\$507,000
Bethel School District	\$2,902,000
Bloomfield School District	\$3,701,000
Bolton School District	\$169,000
Bozrah School District	\$242,000
Branford School District	\$3,690,000
Bridgeport School District	\$127,349,000
Bristol School District	\$18,865,000
Brookfield School District	\$886,000
Brooklyn School District	\$1,430,000
Canaan School District	\$0
Canterbury School District	\$842,000
Canton School District	\$396,000
Chaplin School District	\$211,000
Cheshire School District	\$857,000
Chester School District	\$183,000
Clinton School District	\$1,791,000
Colchester School District	\$2,395,000
Colebrook School District	\$0
Columbia School District	\$204,000
Cornwall School District	\$18,000
Coventry School District	\$554,000
Cromwell School District	\$1,260,000
Danbury School District	\$27,205,000
Darien School District	\$964,000
Deep River School District	\$237,000
Derby School District	\$4,233,000
East Granby School District	\$550,000
East Haddam School District	\$268,000
East Hampton School District	\$530,000
East Hartford School District	\$22,984,000
East Haven School District	\$7,020,000
East Lyme School District	\$1,791,000
East Windsor School District	\$2,276,000
Eastford School District	\$0

Easton School District	\$286,000
Ellington School District	\$379,000
Enfield School District	\$7,482,000
Essex School District	\$122,000
Fairfield School District	\$2,886,000
Farmington School District	\$2,546,000
Franklin School District	\$173,000
Glastonbury School District	\$1,387,000
Granby School District	\$554,000
Greenwich School District	\$10,215,000
Griswold School District	\$2,553,000
Groton School District	\$7,088,000
Guilford School District	\$921,000
Hamden School District	\$10,321,000
Hampton School District	\$151,000
Hartford School District	\$127,312,000
Hartland School District	\$248,000
Hebron School District	\$163,000
Kent School District	\$173,000
Killingly School District	\$3,291,000
Lebanon School District	\$993,000
Ledyard School District	\$1,845,000
Lisbon School District	\$442,000
Litchfield School District	\$313,000
Madison School District	\$892,000
Manchester School District	\$17,085,000
Mansfield School District	\$734,000
Marlborough School District	\$134,000
Meriden School District	\$25,323,000
Middletown School District	\$8,105,000
Milford School District	\$4,790,000
Monroe School District	\$1,078,000
Montville School District	\$2,535,000
Naugatuck School District	\$8,037,000
New Britain School District	\$52,494,000
New Canaan School District	\$1,096,000
New Fairfield School District	\$2,859,000
New Hartford School District	\$121,000
New Haven School District	\$90,002,000
New London School District	\$18,493,000
New Milford School District	\$2,471,000
Newington School District	\$3,140,000
Newtown School District	\$1,172,000

Norfolk School District	\$19,000
North Branford School District	\$606,000
North Canaan School District	\$421,000
North Haven School District	\$1,985,000
North Stonington School District	\$507,000
Norwalk School District	\$27,573,000
Norwich School District	\$17,239,000
Old Saybrook School District	\$831,000
Orange School District	\$303,000
Oxford School District	\$553,000
Plainfield School District	\$3,355,000
Plainville School District	\$3,474,000
Plymouth School District	\$1,328,000
Pomfret School District	\$169,000
Portland School District	\$939,000
Preston School District	\$604,000
Putnam School District	\$2,927,000
Redding School District	\$332,000
Regional School District 06	\$233,000
Regional School District 10	\$659,000
Regional School District 12	\$239,000
Regional School District 13	\$472,000
Regional School District 14	\$496,000
Regional School District 15	\$1,108,000
Regional School District 16	\$705,000
Regional School District 17	\$461,000
Regional School District 18	\$798,000
Regional High School District 11	\$313,000
Regional High School District 01	\$334,000
Regional High School District 04	\$280,000
Regional High School District 05	\$536,000
Regional High School District 07	\$198,000
Regional High School District 08	\$257,000
Regional High School District 09	\$192,000
Ridgefield School District	\$1,003,000
Rocky Hill School District	\$889,000
Salem School District	\$181,000
Salisbury School District	\$58,000
Scotland School District	\$151,000
Seymour School District	\$2,179,000
Sharon School District	\$530,000
Shelton School District	\$4,898,000
Sherman School District	\$169,000

Simsbury School District	\$991,000
Somers School District	\$356,000
South Windsor School District	\$1,323,000
Southington School District	\$4,143,000
Sprague School District	\$780,000
Stafford School District	\$1,590,000
Stamford School District	\$37,280,000
Sterling School District	\$658,000
Stonington School District	\$2,557,000
Stratford School District	\$16,512,000
Suffield School District	\$1,321,000
Thomaston School District	\$696,000
Thompson School District	\$1,083,000
Tolland School District	\$461,000
Torrington School District	\$6,128,000
Trumbull School District	\$1,807,000
Union School District	\$0
Vernon School District	\$4,423,000
Voluntown School District	\$356,000
Wallingford School District	\$4,639,000
Waterbury School District	\$90,324,000
Waterford School District	\$2,374,000
Watertown School District	\$1,769,000
West Hartford School District	\$10,321,000
West Haven School District	\$19,851,000
Westbrook School District	\$734,000
Weston School District	\$525,000
Westport School District	\$1,638,000
Wethersfield School District	\$2,632,000
Willington School District	\$604,000
Wilton School District	\$863,000
Winchester School District	\$1,745,000
Windham School District	\$14,074,000
Windsor School District	\$5,168,000
Windsor Locks School District	\$2,417,000
Wolcott School District	\$1,726,000
Woodbridge School District	\$464,000
Woodstock School District	\$1,353,000
Total	\$995,328,000

9. Approval of Meeting Minutes

- a. Wednesday, February 24th, 2021 Regular Meeting Minutes**
- b. Wednesday, March 3rd, 2021 Special Meeting Minutes**
- c. Wednesday, March 17th, 2021 Special Meeting Minutes**

10. Liaison Reports

11. Board Open Discussion

12. Public Speak

13. Adjournment