

# ANDOVER ELEMENTARY SCHOOL 2020-2021 BUDGET

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Dr. Sally Doyen
Superintendent

Mr. John Briody
Principal/Director of Curriculum

Mrs. Holly Maiorano
Director of Special Education

January 7, 2020

Shannon Louden, Chair Andover Board of Education

Dear Chairperson Louden and Members of the Andover Board of Education,

The proposed budget for Andover Elementary School for the 2020-2021 school year continues a focus on meeting the academic, social, and emotional learning needs of Andover Elementary School students, Pre-K through 6<sup>th</sup> Grade. A central goal of Andover Elementary School is to provide students with a well-balanced foundation as they move on to secondary schooling.

Our budget remains "people focused" by providing talented staff and outstanding facilities. Those facilities include a Library Media Center, Art Room, Stage, Makerspace, and expansive playgrounds. Students can participate in various clubs such as Archery, Chess, Lego™, Technology, and Homework Club, and community events such as an Art Show, Science Fair, Geography Jamboree, and Curriculum Night. Support services include a School Social Worker, Psychologist, Occupational and Physical Therapists, and a School Nurse. An active Parent-Teacher Association provides strong support to staff and students in a variety of ways. The school has access to before and after school child care as well.

This budget meets anticipated needs of Andover Elementary School, including staffing and instructional materials, funds for labor contract negotiations, and the necessary funding for both expected and unexpected events that may occur during a fiscal year. Thanks to everyone who contributed to the 2020-2021 budget: Principal John Briody, Business Manager Laura Edwards, Administrative Assistant Diane Kane, and all others who contributed. All of us at Andover Elementary School are committed to providing the best education possible for our students.

Sincerely,

Sally E. Doyen Ed.D., BCBA

Superintendent

## BUDGET TIMELINE: 2020-2021

→ December 2019	Superintendent's budget will be formulated.
→ January 8, 2020	The Board of Education will receive the Superintendent's proposed budget for review. Budget sessions will be scheduled by the Board as needed.
→ Date pending	Board of Education Public Meeting/Workshop on the Board of Education budget.
→ February 12, 2020	Follow-up Budget Discussion – Regular Board of Education meeting.
→ February 26, 2020	Budget submitted to Board of Finance.
→ March	Special Budget Meeting with Board of Finance – Date TBD.
→ April	Annual Town Public Hearing on the budget set by Board of Finance.
→ May (1 <sup>st</sup> Week)	Annual Town Budget Meeting.
→ May	Budget Referendum (provided budget passes in all other meetings).
→ June	Once the Board of Education budget has been approved, all Budget Requests will be reviewed and finalized prior to

ordering.

## STUDENT ENROLLMENT PROJECTIONS

Grade	201	8-2019	2019	-2020	Decemb	per 2, 2019	2020-2021 Budget		
Graue	# of Classes	Enrolled	# of Classes	Enrolled	# of Classes	Enrolled	# of Classes	Projected	
Pre-K	3 all-day classes	37 (15 4-year-olds)	3 all-day classes	43	3 all-day classes	45 (21 4-year olds)	3 all-day classes	30	
K	2 classes	22	2 classes	20	2 classes	23	2 classes	26	
1	1 class	18	2 classes	22	2 classes	22	2 classes	23	
2	1 class	17	1 class	18	1 class	21	2 classes	22	
3	2 classes	22	1 class	17	1 class	18	2 classes	21	
4	1 class	21	1 class	22	2 classes	24	1 class	18	
5	2 classes	28	1 class	21	1 class	22	2 classes	24	
6	2 classes	28	2 classes	28	2 classes	27	2 classes	22	
Total	14	193	13	191	14	202	16	186	

#### SUMMARY OF THE BOARD OF EDUCATION'S PROPOSED 2020 – 2021 BUDGET

#### FOR ANDOVER ELEMENTARY SCHOOL

Object	2019-2020	2020-2021	Dollar Difference	% Change	General Description
100	\$2,227,910	\$2,387,200	\$159,290	7.14%	Salaries (Permanent & Temporary School Employees) Teachers for 2 additional classrooms, negotiated increases.
200	\$ 748,000	\$ 848,300	\$100,300	13.40%	Employee Benefits (Health, Dental, Retirement, Unemployment, etc.) Medical and Dental Insurance and Municipal Retirement are the major components in this object code. Medical insurance is projected at a 10% increase with more participants. 3.5% increase in pension cost based on State mandate.
300	\$ 307,564	\$ 305,064	(\$2,500)	(0.81)%	Professional & Contracted Services Student Services (SpEd, PreK, OT, PT, Psych, AHM), Legal Fees, and Technology-related services.
400	\$ 161,206	\$ 192,700	\$31,494	19.53%	Property Services Contracted Maintenance Services for facilities that include HVAC, electrical, plumbing, painting
500	\$ 312,550	\$ 320,736	\$8,186	2.61%	Other Purchased Services Included are funds for Student Tuition, Bus Contract increase, Telephone Service, Printing and Binding, and Software Licensing.
600	\$ 283,625	\$ 318,050	\$34,425	12.13%	Supplies Instructional Supplies, Textbooks, Nurse's Supplies, Technology Items, Heating Oil, Diesel Fuel for Buses, Electricity, and Facility Cleaning & Repair Supplies.
700	\$ 5,000		(\$5,000)		Furniture, Fixtures, and Equipment for Students and Staff in excess of \$5,000.
800	\$ 19,145	\$ 18,950	(\$ 195)	(1.01)%	Miscellaneous Professional Dues for Board of Education, School, Administration, Staff, and entry fees for students.
Budget Total	\$4,065,000	\$4,391,000	\$326,000	8.01%	The total budget for 2020-2021 represents a \$326,000 dollar increase. An 8% increase over last year.

## **LEVEL 1:**

THREE-YEAR BUDGET COMPARISON

## **Three Year Budget Comparison**

	2018-	2018-2019 2019-2020			General Description
		UnAudited	Current	Proposed	
Object	Budget	Actual	Budget	Budget	
100	2,236,955	2,170,627	2,227,910	2,387,200	Salaries
200	784,902	747,289	748,000	848,300	Employee Benefits
300	300,400	300,647	307,564	305,064	Professional & Technical Services
400	283,950	265,144	161,206	192,700	Property Services
500	202,190	173,988	312,550	320,736	Other Purchased Services
600	291,378	258,647	283,625	318,050	Supplies
700	40,000	29,063	5,000	20	Furniture, Fixtures & Equipment in excess of \$5,000
800	15,225	14,131	19,145	18,950	Miscellaneous

**Total** \$4,155,000 \$3,959,536 \$4,065,000 \$4,391,000

## Three Year O., act Overview

		2018	-20	19	201	9-2020	202	0-2021	
			Ĺ	nAudited		Current			
	1	Budget		Actual	E	Budget	P	roposed	Comments
100 Salaries					-				
Teachers		1,554,581		1,500,614	1	L,413,600	1	1,631,800	2 new positions, cut in grants, contract increas
Paraprofessionals		45,016		77,618		158,070			eliminate new positions, grant funding
Substitutes		52,800		26,490		51,960		48,000	
Extra Curricular		10,000		8,354		10,000		11,000	
Summer School	1	2,260		1,429		2,260		2,500	
Support Staff		269,547		262,591		281,930		301,000	estimated contract increases
Administration		294,601		287,649		301,870		299,400	27 pay periods vs 26
Overtime		8,150		5,882		8,220		6,000	
	\$	2,236,955	\$	2,170,627	\$ 2	2,227,910	\$ 2	2,387,200	
	-								•
200 Employee Benefits	7								
Social Security & Medicare	1	74,200		76,601		77,300		77,500	
Group Life & Disability	1	11,100		10,654		11,000		12,000	
Pension	1	58,100		59,474		62,000		77,500	increase in % match
Retirement Payout	T	14,000		8,224		2,000		2,000	
Tuition Reimbursment		1,200				1,200			contractual placeholder
Unemployment Comp		302				3,500		2,600	
Medical & Dental Benefits		626,000	-	592,336		591,000			10% increase and new hires
	\$	784,902	\$	747,289	\$	748,000	\$	848,300	
300 Professional & Technical Ser	vices								
Professional & Technical Services									
Administrative Services	_	900		735		900		900	
Professional Educational Svcs		204,000		208,043		215,314		211,850	PreK consultant, SpEd director
Employee Training & Dev		7,600		15,821		7,500		9,200	
Other Professional Svcs	T	80,600		69,241		76,550	1.7	75,514	Audit & Legal. Contract negotiations
Technical Services		7,300		6,807		7,300		7,600	
<del></del>	\$	300,400	\$	300,647	\$	307,564	\$	305,064	
400 Property Services	7								
Cleaning Services		27,000		9,535		14,000		13,000	
		196,950		209,441		87,206			projects completed in prior year (2018-2019)
Repairs & Maint. Services	_		_					60,000	
		60,000		45.818		60,000		00.000	
Technology Related R & M  Rental of Equipment		60,000		45,818 350		60,000		60,000	

## Three Year O., act Overview

		2018	-20:	19	201	19-2020	202	20-2021	
			U	nAudited		Current			
		Budget		Actual		Budget	Р	roposed	Comments
500 Other Purchased Services	1								
Student Transportation	+-	130,300		125,908	_	157.500	_	154 106	r
Communications	+	30,640	_	28,468	_	157,500	-	154,186	
Advertising	+	2,000	_	1,436	-	37,600 2,000		38,300	Internet, software
Printing & Binding	+=	9,400	_	6,757	-	7,200	-	2,000	employment, legal announcements
Tuition	+	25,000	-	9,642	-			8,700	copier usage
Travel	+-	4,850	_	1,777		105,000	_	115,000	outplacement & magnet
Havei		202,190	Ś	173,988	\$	3,250 312,550	\$	2,550 320,736	mileage reimbursement
	<u> </u>	202,130	٠,	173,300	٦	312,330	ð.	320,730	•
600 Supplies	1								
General		94,448		78,265	\$	83,280	\$	103,800	instructional, facility, security, safety
Electricity		64,600		54,366	\$	60,000	\$	59,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Bottled Gas		1,000		1,131	\$	1,000	\$	1,200	
Oil/Heating		78,000		75,783	\$	82,500	\$	90,000	price increase
Gasoline		1,000		323	\$	500	\$	500	mowers
Diesel		13,200		12,012	\$	15,000	\$	15,000	busses
Books/Periodicals		13,900		12,096	\$	13,395	\$	12,950	media center, instructional
Computer/Media/Software		25,230		24,671	\$	27,950	\$	35,600	technology plan
	\$	291,378	\$	258,647	\$	283,625	\$	318,050	
700 Furniture, Fixtures, Equip in	exces	s of \$5k							
		40.000		29,063		5,000			move to 600 - Supplies
Technology-Related Hardware		40,000	_	29,003		5,000			move to goo - anhbuez
Technology-Related Hardware	\$	40,000	\$	29,063	\$	5,000	\$	127	Intove to 600 - Supplies
	\$		\$		\$		\$	2	move to 600 - supplies
Technology-Related Hardware  800 Other	\$		\$		\$		\$	27	ntove to 600 - Supplies

## **LEVEL 2:**

2020 - 2021 PROPOSED OBJECT DETAIL

2020 - 2021 Proposed Object Detail

300 Professional &	Admin			Other Prof	
<b>Technical Services</b>	Svcs	Prof Svc	Training	Svcs	Tech Svcs
	310	320	330	340	350
Food Service				20,000	
Administrative Technology				22,500	
Personnel Services				9,500	7,000
Fiscal Services				8,700	
Principal				1,000	
Office of Superintendent				1,064	
Board of Ed	900	200		9,750	
Staff Training			9,200		
Specialists		89,000			
Health Services				1,000	
Social Work Services		42,500			
Special Education		53,000		2,000	
Instruction		27,150			
Music					600

\$ 900 \$ 211,850 \$ 9,200 \$ 75,514 \$ 7,600

Total Professional & Technology \$ 305,064

### 2020 - 2021 Proposed Object Detail

400 Property Services	Cleaning	R&M	Tech R&M
	420	430	432
Food Service		3,000	
Student Transportation		500	
Safety (fire)		9,000	
Security		2,500	
Grounds	2,000	11,000	
Building Maintenance		63,000	
Building Operations	11,000	30,600	
Administrative Technology			30,000
Instructional Technology			30,000
Health Services		100	

\$ 13,000 \$ 119,700 \$ 60,000

Total Property Services \$ 192,700

## 2020 - 2021 Proposed Object Detail

		Commun-				
	1	ications,				
	Transport	license &				Travel
500 Other Purchased Services	Svcs	fees	Advertise	Printing	Tuition	Mileage
	510	530	540	550	560	580
Student Transportation	154,186					
Building Operations						500
Administrative Technology		13,350				
Personnel Services			1,500			
Fiscal Services						350
Principal		14,400		1,700		350
Superintendent			500			450
Instructional Technology		9,800		7,000		
Library-Media		750				
Training						300
Special Education					100,000	500
Instruction					15,000	100

\$ 154,186 \$ 38,300 \$ 2,000 \$ 8,700 \$ 115,000 \$ 2,550

**Total Other Purchased Services** \$ 320,736

20\_\_ - 2021 Proposed Object Detail

6,000 1,500 7,500 8,000 22,000 1,200 1,200 1,800 3,300 1,000 1,100 300 2,000	<b>622</b> 59,000	1,200	90,000	<b>626</b> 500	15,000	Periodicals 640	650
500 6,000 1,500 7,500 8,000 22,000 1,200 1,800 3,300 1,000 1,100 300						640	
6,000 1,500 7,500 8,000 22,000 1,200 1,800 3,300 1,000 1,100 300	59,000	1,200	90,000	500	15,000		
1,500 7,500 8,000 22,000 1,200 1,800 3,300 1,000 1,100 300	59,000	1,200	90,000	500	15,000		
1,500 7,500 8,000 22,000 1,200 1,800 3,300 1,000 1,100 300	59,000	1,200	90,000	500		-	
7,500 8,000 22,000 1,200 1,800 3,300 1,000 1,100 300	59,000	1,200	90,000	500			
8,000 22,000 1,200 1,800 3,300 1,000 1,100 300	59,000	1,200	90,000	500			
1,200 1,800 3,300 1,000 1,100 300	59,000	1,200	90,000				
1,200 1,800 3,300 1,000 1,100 300	59,000	1,200	90,000				
1,800 3,300 1,000 1,100 300							
1,800 3,300 1,000 1,100 300							7,000
3,300 1,000 1,100 300							
1,000 1,100 300							
1,100 300							
300							
2,000	***						3,000
							15,200
500						3,700	500
1,500							
3,000							
650							500
500							
2,000						500	6,800
21,550						600	1,000
1,800						50	
200							200
1,150							
						300	
450						5,200	1,400
	- 7						
700						200	
600						250	
1,300						450	
975						650	
725						600	
900						200	
						250	
	1,300 1,500 450 5,000 700 600 1,300 975 725 900 1,300	1,300 1,500 450 5,000 700 600 1,300 975 725 900	1,300 1,500 450 5,000 700 600 1,300 975 725 900 1,300	1,300 1,500 450 5,000 700 600 1,300 975 725 900 1,300	1,300	1,300 1,500 450 5,000 700 600 1,300 975 725 900 1,300	1,300       300         1,500       5,200         450       5,200         5,000       200         600       250         1,300       450         975       650         725       600         900       200         1,300       250

Total Supplies \$ 318,050

## 2020-2021 Proposed Object Detail

	Dues &
800 Miscellanous	Fees
	810
<b>Building Operations</b>	500
Fiscal Services	800
Student Enrichment	10,800
Principal	1,000
Superintendent	3,350
Board of Ed	2,200
Library-Media	150
Health Services	150

\$ 18,950

# **LEVEL 3:**

# **SUPPLEMENTAL SCHEDULES**

## **Grade Level and Specials Allocations**

			Per			Technical		Books &
	# of	S	Student			Svcs	Supplies	Periodicals
Grade or Special	students	Allocation			Total	350/650	610	640
PreK	30	\$	166.67	\$	5,000		5,000	
Kindergarten	26	\$	34.62	\$	900		700	200
1st Grade	23	\$	36.96	\$	850		600	250
2nd Grade	22	\$	79.55	\$	1,750		1300	450
3rd Grade	21	\$	77.38	\$	1,625		975	650
4th Grade	18	\$	73.61	\$	1,325		725	600
5th Grade	24	\$	45.83	\$	1,100		900	200
6th Grade	22	\$	70.45	\$	1,550		1300	250
Math				\$	7,050	1400	450	5200
ELA				\$	1,850		1800	50
World Language				\$	400	200	200	
Phys Ed	186	\$	6.18	\$	1,150		1150	
Music	186	\$	11.83	\$	2,200	600	1300	300
Art	186	\$	8.06	\$	1,500		1500	

\$ 28,250 \$ 2,200 \$ 17,900 \$ 8,150

#### 2230 Instructional Technology

This function category encompasses all technology activities and services for the purpose of supporting instruction. These activities include expenditures for internal technology support as well as support provided by external vendors using operating funds. These activities include costs associated with the administration and supervision of technology personnel, system planning and analysis, systems application development, system operations, network support services, hardware maintenance and support services, and other technology related costs that relate to the support of instructional activities. Specifically, costs associated with the operation and support of computer learning labs, media center computer labs, instructional technology centers, instructional networks, and similar operations.

		License &			
	R&M	fees	Printing	Supplies	Supplies
	432	530	550	610	650
Camera, headphones, etc.					1,000
Projectors & lamps					1,000
Smartboards					6,000
Valley Communication		100			
Batteries for UPS devices					500
BrainPop		2,000			
RazKids		200			
ESGI		600			
iXL		1,700			
Discovery		800			
Learning A-Z		100			
MakerSpace supplies				1,000	
EastConn (1/2 2580)	30,000				
Teacher devices					2,500
Student devices					4,200
PebbleGo		1,100			
CEN (internet connection fee)		1,600			
Miscellaneous		200		1,000	
Starfall		300			
EdClub (typing)		300			
Vocabulary Spelling City		200			
Naviance		100			
Kid City		500			
Printer maintenance			7,000		

30,000 \$

Total Instructional Technology

64,000

9,800 \$ 7,000 \$ 2,000 \$

2580 Administrative Technology

Activities concerned with supporting the school district's information technology systems, including supporting administrative networks, maintaining administrative information systems, and processing data for administrative and managerial purposes. These activities include expenditures for internal technology support as well as support provided by external vendors using operating funds. These activities include costs associated with the administration and supervision of technology personnel, systems planning and analysis, systems application development, systems operations, network support services, hardware maintenance and support services, and other technology related administrative costs.

			License &		
	Prof Svc	R&M	fees	Supplies	
Tr.	340	432	530	650	
EastConn (1/2 to 2230)		30,000			outsource tech mgmnt
EastConn projects	5,000				technology assistance as needed
Website	7,500		200		
Tyler Tech - School master			5,000		user/hosting fees
EastConn School Master	10,000				student data management support
Trend Micro Worry Security			1,500		user fees
Microsoft Office License			2,500		user fees
Naviance			400		
Frontline - Aesop			3,500		
Equipment replacement				5,000	office replacements
EastConn RESC			250		
Miscellaneous				2,000	

\$ 22,500 \$ 30,000 \$ 13,350 \$ 7,000

Total Administrative Technology \$ 72,850

#### **2610 Building Operations**

Activities concerned with keeping the physical plant clean and ready for daily use. They include operating lighting, heating, ventilating, and air conditioning (HVAC) systems and doing minor repairs.

	ſ	Cl i	D.0.14	_ ,	6 !!			Heating		
	Dugge	Cleaning 420	R&M	Travel	Supplies	Electricity		Oil	Fees	
LaFramboise Water	2623	420	<b>430</b> 3,000	580	610	622	623	624	810	
Power Washing	2624	3,500	3,000							
Pest Control	2625	3,300	900		<del> </del>					
Refuse Removal	2625		6,000							7
Elevator maintenance	2622		3,000							
HVAC - standard maintenance	2621		9,000							
Water treatment	2623		1,500							
Heating Oil	0000	-						90,000		33000 gallons @ 2.73
Eversource	0000					59,000				
CIRMA insurance on tanks	0000		1,500			<u> </u>				
Propane	0000						1,200			
Employee reimbursement	0000			500						
Generator maintenance	2622		1,000							
Radon testing	2623		1,000							
Asbestos compliance	2623		1,500							
Underground tank monitor	2621		1,000							
Carpet cleaning	2625	4,000								
Septic Tank	2625	3,000								
Uniforms	2625	500								
State licenses and permits	0000								500	
Filters	2621				2,000					
equipment repairs	2623		1,200		1,500					
Lighting	2623				2,000					
Supplies	2625		\$ 30,600	\$ 500	16,500 \$ 22,000	\$ 59,000			\$ 500	

Total Building Operations \$214,800

#### **2620 Building Maintenance**

Activities associated with keeping the building at an acceptable level of efficiency through repairs and preventative maintenance.

		R&M	Supplies
		430	610
HVAC repairs	2621	21,000	
Duct Cleaning	2625	10,000	
Gym floor	2623	4,000	
Elevator	2622	5,000	
Placeholder	2623	10,000	1,500
Plumbing	2623	2,000	2,000
Electrical	2623	2,000	2,000
Painting	2623	7,000	
Area rugs	2623		1,500
Shelving & cabinet repairs	2623	2,000	1,000

\$ 63,000	\$ 8,000

Total Building Maintenance \$ 71,000

#### 2630 Grounds

Activities involved in maintaining and improving the land. These include landscaping, parking lot maintenance, etc.

	Cleaning			
	Svc	R&M	Supplies	Gas
	420	430	610	626
prune trees, weeding, etc	2,000			
Planting			500	
Parking lot striping		5,000	i	
Playground repairs			1,000	
Mulch			5,000	
Tick & vegetation control (2x)		3,000		
Equipment repairs		3,000		
unidentified (flags, ice melt, etc)			1,000	500

\$ 2,000 \$ 11,000 \$ 7,500 \$ 500

Total Grounds \$ 21,000

#### 3100 Food Service

Activities concerned with providing food to students and staff. This service area includes preparing and serving regular and incidental meals, lunches, or snacks in connection with school activities and food delivery

	340	430	610
Coventry School	20,000		
Equipment Repair		3,000	
Table cloths, mits, toner			500

\$	20,000	\$	3,000	\$	500
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# **APPENDICES**

# FIVE-YEAR CAPITAL IMPROVEMENT PLAN ANDOVER BOARD OF EDUCATION

<b>BUILDING SYSTEM</b>	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
WATER SYSTEM					
Water softener system	\$10,000	\$10,000			
New piping into boilers	\$ 5,000	\$ 5,000			
Replace boilers				\$20,000	\$20,000
HVAC (Heating/Cooling Systems)					
<ul> <li>Conduct energy audit</li> </ul>	\$10,000	\$10,000	\$15,000 (per audit)	\$15,000 (per audit)	\$15,000 (per audit)
<ul> <li>Replace two (2) AC units</li> </ul>		\$10,000	\$10,000		
Replace actuators	\$ 5,000		\$ 5,000		
ELECTRICAL SYSTEMS					
Replace elevator panel	\$12,000	\$12,000			
BUILDING					
<ul><li>Exterior</li><li>Door replacements</li></ul>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
<ul><li>Interior</li><li>Door replacements (security)</li></ul>		\$ 2,500	\$ 2,500		
Gym locker room upgrades	\$ 5,000				
PLUMBING		1.			
<ul> <li>Two (2) water fountain replacements</li> </ul>		\$ 2,000			

#### **Grant and Other Revenue Sources**

		Smart	Smart											
	School	Start	Start							Competitive		Total		Pre K
Fiscal Year	Readiness	Ops	Capital	REAP	Title I	Title II	Title IV	IDEA 611	IDEA 619	Schools	Safety	Grants	Town ECS	Tuition
2017-18	100,800	65,000	75,000	35,063	34,227	4,168	10,000	51,978	3,561	3,881	39,283	422,961	2,023,681	55,807
2018-19	100,800	65,000		28,064	26,771	4,825	10,000	49,077	3,421	3,881		291,839	2,132,347	153,668
2019-20	100,800	65,000		16,423	14,014	3,656	10,000	47,202	3,462	3,881		264,438	2,064,995	90,817
2020-21	100,800	65,000		15,000	16,245	3,628		45,475	3,485	3,881		253,514	1,997,657	90,000

#### Angover Board of Education Chart of Account Guidelines

A chart of accounts is used to capture financial information and record it in the general ledger or GL so it can be summarized in various meaningful ways through the use of reports. A chart of accounts is needed to purchase items either by creating requisitions and purchase orders through the procurement system. A chart of accounts is also needed to record budgets for revenues and expenses.

Reports can be generated from recorded financial transactions and can include budget information. These include reports to compare budget to actual, to show individual transactions or summarized transactions, and to list open purchase orders.

The Board of Education GL chart of accounts contains five segments of financial information about revenues, expenses, assets, and liabilities. These five segments make up the GL chart string; so each chart string holds up to five pieces of information about a transaction.



#### What does each General Ledger segment tell us?

The first segment – type of transaction-defines what type of transaction it is:

- 1 Expense (most common)
- 2 Revenue
- A Asset
- E Equity
- L Liability
- R Revenue Control
- X Expenditure Control

The second segment – fund- distinguishes between a:

- 002 Board of Education fund (most common)
- 005 School Lunch
- 009 Grant fund

The last three segments-object, function and program-captures financial information about programs and services. The objects, functions and programs described in this document relate to Board of Education accounts. Grant fund accounts do not necessarily follow the same logic.

Objects are three digit descriptors of classes of expenses:

- 1XX Salary and wages
- 2XX Employee benefits
- 3XX Purchased Professional and Technical Services
- 4XX Purchased Property Services
- 5XX Other Purchased Services
- 6XX Supplies (including utilities)
- 7XX Furniture, Fixtures and Equipment
- 8XX Other/Miscellaneous

Function is a four digit descriptor of a division. The State Department of Education annual financial report (ED001) requires expenses to be reported by many of the divisions described.

Program is a four digit descriptor that can represent an additional level of transaction ownership – operating units within the school.

An example of the account number for educational supplies for a fourth grade class would be:

1-002-610-1000-0024

#### Objects

(1XX) S	alaries	Amounts paid to employees both permanent and temporary
101 102 103 106 108 109	Certified Teachers Salaries Instructional Assistants Salaries Substitutes for Teacher Substitutes for Instructional Assistants Clubs & Coaching Wages Summer School & Tutoring Wages Support Staff (Non-Instructional Wages)	Secretarial, Custodial, Nurse, Business Mgr
111 130	Administrative Non-Instructional Wages Overtime Wages	Superintendent, Principal
(2XX) B	enefits	Amounts paid on behalf of employees; these amounts are not included in the gross salary, but are in addition to that amount. Such payments are fringe benefit payments and, while not paid directly to employees, nevertheless are part of the personal Services.
210 220 230 240 250 260 280 290-299	Group Life & ADD, and Disability Insurances FICA (Social Security) & Medicare Pension Retirement Payouts Tuition Reimbursement Unemployment Medical & Dental Insurances 9 EFS benefit allocation	
(3XX) P	urchased Professional and Technical Services	Services which by their nature can be performed only by persons or firms with specialized skills and knowledge. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are services of architects, engineers, auditors, medical doctors, lawyers, consultants, accountants, etc.
310 320 330 340 350	Administrative Services Professional Educational Services Training & Development Services Other Professional Services Technical Services	Board Clerk Social Services, OT, PT, Behavior, etc.  Doctor, auditor, lawyers Musical instrument repairs, payroll service

#### (4X<sub>A</sub>, Jurchased Property Services

420

Cleaning

430 Maintenance 440 Rental 442 Lease (5XX) Other Purchased Services 510 Student Transportation 530 Communication 540 Other Purchased Services 560 Tuition 580 Travel

Expenditures for services to operate, repair, maintain and rent property owned and/or used by the school. These are payments for services performed by persons other than employees. Expenditures include: Rentals – cost for renting or leasing equipment; Repair and Maintenance services – including contracts and agreements covering the upkeep of buildings and equipment; and Construction Services – payments for heating and ventilation systems, electrical systems, plumbing systems or other service systems in the building. Utility services such as cleaning service, disposal service, snow plowing, lawn care, etc. would be included in this category.

#### Amounts paid for services rendered by organizations or personnel not on the payroll.

Expenditures for transporting pupils to and from school and other activities. Included are such items as bus rentals for field trips and payments to drivers for transporting handicapped children.

Payments for services provided by persons or businesses to assist in transmitting and receiving messages or information. This category includes telephone and fax services as well as postage machine rental and postage.

All other payments for services rendered by organizations or personnel not on the payroll. These include: Insurance Costs (other than employee benefits) – payments for all types of insurance coverage including property, liability, and fidelity; Printing – publication costs; and Advertisement – any expenditures for announcements in professional publications, newspapers or broadcast including personnel recruitment, legal ads, and the purchase and sale of property.

Expenditures to reimburse other educational agencies for instructional services to students.

Expenditures for transportation, meals, hotel and other expenses associated with staff travel.

#### (6Xλ, Jupplies

Amounts paid for wins that are consumed, worn out, or deteriorated through use; or items that lose their identity through fabrication or incorporation into different or more complex units or substances.

610 Supplies Supplies - ELA 611 Supplies - Math 612 Supplies – Science 613 Supplies - Social Studies 614 622 Electricity **Propane Gas** 623 Oil/Heating 624 Gasoline 625 629 Diesel Books/Periodicals 640 641 Books/Periodicals – ELA Books/Periodicals - Math 642 Books/Periodicals – Science 643 Books/Periodicals - Social Studies 644

Small Equipment (less than \$5,000 per unit)

Expenditures for acquiring fixed assets, including improvements of ground, initial equipment, additional equipment and replacement equipment with a value in excess of \$1,000 per unit.

#### Furniture, Fixtures, and Equipment

730 Equipment

733 Furniture/Fixtures

#### **Other Objects**

650

810 Dues, Subscriptions, Entry Fees Miscellaneous

Amounts paid for goods and services not otherwise classified above.

# Functions

0000	Unspecified	
1000	Specific to education	
1200	Special Education	
2120	Student Support Services	Counseling, Therapy, Psychologists, etc
2130	Health	Related to Nursing function
2140	Psychological Services	
2150	Speech & Audio Services	
2160	Occupational Therapy	
2170	Physical Therapy	
2190	Other Support Services	AHM
2210	Staff Development	
2212	Curriculum Development	20
2213	Instructional Staff Training	replaces 2210
2220	Media/Library	
2230	Instructional Technology	
2240	Assessment & Testing	
2310	Board of Ed/District	
2320	Superintendent's Office	
2410	Administration	Principal's Office
2490	Student Activities	Field trips, speakers, school wide events
2510	Fiscal Services	
2530	Printing, Publishing, and Duplicating	directories, manuals, bulletins, newsletters, notices
2560	Public Information Services	disseminate information (mail, website, etc.)
2570	Personnel Services	payroll, non-instructions staff training
2580	Admin Technology Svcs	network, data collection, backup
2610	Building Operations	Activities concerned with keeping physical plant clean
		and ready for daily use. They include HVAC systems and
		minor repairs.
2620	Building Maintenance	Activities associated with keeping buildings at an
		acceptable level of efficiency through repairs and
		preventative maintenance.
2630	Grounds	
2660	Security	
2670	Safety	
2700	Student Transportation	
3100	Food Service	Lunch program
3220	Student Activities	replaced by 2490

#### Program

0000 Unassigned 0001 Reading 0002 World Language 0003 **Physical Education** 0004 Music 0005 Art 0006 Media/Library 0007 Math 8000 Speech 0009 Special Education Pre School 0019 0020 Kindergarten 0021 1st Grade 2<sup>nd</sup> Grade 0022 0023 3<sup>rd</sup> Grade 0024 4<sup>th</sup> Grade 0025 5<sup>th</sup> Grade 6<sup>th</sup> Grade 0026 0000 **PreK Regular Tuition** 0119 **PreK School Readiness** 0219 **PreK Smart Start** 2621 Facility – HVAC (Furnace, thermostat, boiler, burner, etc.) Facility – Equipment (motors, fire, clock, phones, audiometer, fire extinguishers, security, generator, elevator, etc.) 2622 2623 Facility – Interior (electrical, plumbing, water system, asbestos, locks, gym floor, etc.) Facility - Exterior 2624 2625 Facility - Cleaning (carpets, septic, rubbish removal, insect) 9998 **EFS allocation reporting ECS Excess Cost Sharing** 9999

#### AES BOARD OF EDUCATION GOALS

	GOAL	2018-2019	WHAT HAPPENED 2018-2019	2019-2020
1.	STUDENT LEARNING			
٠	Curriculum	-Continue to develop balanced Literacy Plan for Gr. K-6	-Reading, Writing, Spelling & Phonics fully implemented	-New Grammar component being added to specific grade levels as a pilot program
		-Implement and measure grading rubrics	-All grading rubrics created; student data being reported	-Principal to collect goals from all teachers
		-Introduce Fundations at K-2; all K-3 teachers and special	-Fundations fully implemented at K-2; Grade 3 only	-Completion of staff training & full implementation of
		ed. receive training	implemented cursive handwriting portion	Fundations at Grades K-3
		-Start Words Their Way in Grade 6	-Words Their Way implemented in Grade 6; teachers	-Grade 6 moving to Vocabulary-Wise program;
			identified greater need for vocabulary & word strategies	Grades 4 & 5 using Words Their Way; Grades 2 & 3 using Fundations for their Spelling instruction
		-Continue to develop NGSS-aligned Units in Grades K-6	-Staff professional development through CREC in March	-Professional development time allotted for NGSS;
		and integrate into Makerspace (CREC purchase)	2019 on NGSS Units; Makerspace integrated into Science	continue developing school-wide curriculum map
			Units and curriculum map created	
•	Personalized Learning	-Schedule Makerspace beginning with Grades 4-6,	✓ Completed	-All K-6 classes use Makerspace
		followed by lower grades		
		-Refine SST Referral Process	✓ Completed	
		-Modify Preschool Screening to address Child Find Reqs.	✓ Completed	
		-Utilize resources to meet the needs of behaviorally	✓ Completed	
		challenging students	(6	-Continue to coordinate programs/activities with
		-Coordinate programs/activities with RHAM (6 <sup>th</sup> /7 <sup>th</sup> )	✓ Completed ✓ Completed	RHAM (6 <sup>th</sup> /7 <sup>th</sup> )
		-Para training in Behavior Support Strategies	Completed	RHAM (6 // )
•	Reporting Student Learning	-Adjust standards-based report card after pilot year	-Grade 6 report cards included both letter grades and	-Grade 6 report cards will return to standards-only
	reporting student rearming	,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,	standards; classroom teachers explained standards	reporting
			reporting during fall conferences	
	Instructional Technology	-Share and edit documents using Google Docs and	✓ Completed	
	matractional reemology	Google Classroom		
п.	SCHOOL OPERATIONS			
Α.	Facilities			
	Planning	-Explore feasibility of providing empty school space to	-MOA signed by BOE & Town	-Cooperation between BOE & Town to coordinate
	- C	Town of Andover		space usage; continue classroom relocation as
	Security	-Upgrade water system	✓ Completed	needed
В.		Likiting Deposit Deptal for attacked and account	«Commisted	-Develop a district policy regarding the use of an
	Student Information System	-Utilize Parent Portal for student and parent	✓ Completed	exclusionary time out
		demographic & emergency information -Implement Frontline Education Platform	✓ Completed	CAGINGTOTHE SUC
		-implement Frontine Education Flatform	Completed	_
HI.	BUDGET	-Budget savings through energy efficiency	✓ LED Gym Completed	-Explore additional energy efficiency opportunities
	Appropriate Funding	-Assess staffing needs	✓ Completed	-Budget adequately to address declining enrollment
			,	-Hire additional Grade 4 teacher